

**A MEETING OF THE COUNCIL OF GOVERNORS OF  
THE SOUTH LONDON AND MAUDSLEY NHS FOUNDATION TRUST  
WILL BE HELD ON THURSDAY, 11 DECEMBER 2014 AT 5:00 PM  
IN THE CONNECT ROOM, LOWER GROUND FLOOR, MAUDSLEY LEARNING CENTRE**

**AGENDA**

- 1 Welcomes, introductions and apologies for absence.
- 2 To receive any declarations of interest.
- 3 Questions and answers (10 minutes – see overleaf).

**FOR DECISION**

- 4 To agree the minutes of the Council of Governors meeting held on Tuesday, 16 September 2014 and to note any matters arising. Attachment A
- 5 To receive a report from the Nominations Committee To be tabled
  - Recommendations regarding the appointment of two Non-Executive Directors
  - Recommendation regarding the appointment of the Chair

**FOR DISCUSSION**

- 6 To receive reports from the Council of Governors' Working Groups: Attachment B
  - Quality (Dr Tom Werner)
  - Strategy and Planning (Angela Flood)
  - Bids Steering Group (Roger Oliver)
  - Membership Development and Communications (Dr Dele Olajide)
  - Involvement and Social Responsibility group (Mark Ganderton)

**FOR INFORMATION**

- 7 King's Health Partners update. Verbal
- 8 Chair's report and visits. Verbal
- 9 Chief Executive's and Directors' reports (including Monitor review update). Attachment C
- 10 Trust Secretary's report. Attachment D
- 11 Forward planner.
- 12 Any other urgent business.

13 To note the date of the meetings of the Council of Governors in 2015 –

- Thursday, 12 March 2015 at 5.00 pm
- Thursday, 11 June 2015 at 5.00 pm
- Tuesday, 15 September at 3.30 pm
- Thursday, 10 December 2015 at 5.00 pm

**Please send apologies to Carol Stevenson telephone 020 3228 2441 or email [membership@slam.nhs.uk](mailto:membership@slam.nhs.uk)**

### **Item 3 - questions and answers**

At the joint meeting between the Council of Governors and Board of Directors held in November 2011 it was agreed that a 10 minute slot would be made available for members of the Trust to submit questions related to services provided by the Trust. In order that a considered response can be made at the meeting, members are asked to submit any questions to the Paul Mitchell, Trust Secretary by 10.00 am on Monday, 8 December 2014.

These can be made by:

**Post:** Trust HQ, Maudsley hospital, Denmark Hill, SE5 8AZ

**Telephone:** 020 3228 5376

**Email:** paul.mitchell@slam.nhs.uk

**Attachment A**

**COUNCIL OF GOVERNORS – SUMMARY REPORT**

<b>Date of meeting:</b>	11 December 2014
<b>Name of Report:</b>	Minutes of the meeting held on 16 September 2014
<b>Author:</b>	Paul Mitchell, Trust Secretary
<b>Presented by:</b>	Madeliene Long, Chair

**Purpose of the report:**

To agree the minutes and to note any matters arising.

**MINUTES OF THE MEETING OF THE COUNCIL OF GOVERNORS OF  
THE SOUTH LONDON AND MAUDSLEY NHS FOUNDATION TRUST (SLaM)  
HELD ON TUESDAY 15<sup>th</sup> SEPTEMBER 2014  
AT THE MAUDSLEY LEARNING CENTRE**

<b>PRESENT</b>	Madeliene Long	Chair
<b>Elected Governors</b>	Chris Anderson Chris Collins Stephanie Correia Mark Ganderton Matthew McKenzie John Muldoon Dr Dele Olajide Roger Oliver Noel Urwin Dr Tom Werner	Service user governor Service user governor Public governor Public governor Carer governor Public governor Staff governor Carer governor Public governor Staff governor
<b>Appointed Governors</b>	Ian Creagh Dr Raj Mitra  Girda Niles Crada Onuegbu Paula Swann Louise Woodley	Kings College London (KCL) Lambeth Clinical Commissioning Group (CCG) Guys and St Thomas' Hospital (GStT) Lambeth Council Croydon CCG Croydon Council
<b>In attendance</b>	Isabelle Anderson Dr Martin Baggaley Alison Baker Patricia Connell-Julian Robert Coomber Nick Dawe Les Elliot Louise Hall Matthew Hall Gus Heafield Professor Shitij Kapur Dr Matthew Patrick Maggie Mansell Paul Mitchell Zoe Reed Gabrielle Richards Gillian Sharpe Carol Stevenson	Public Medical Director PA to Chair and NEDs Non-Executive Director (NED) NED Chief Operating Officer Member Director of Human Resources Deloitte Chief Financial Officer NED Chief Executive Officer (CEO) Croydon Council Trust Secretary Director of Organisation & Community Head of Occupational Therapy Member Membership Officer
<b>Apologies</b>	Michelle Baharier Alistair Edwards Angela Flood Andrew Glyn Paul Paterson Tim Smart	Public governor Service user governor Carer governor Public governor Service user governor Kings College Hospital FT (KCH)

Ref	Issue	Who
<b>MC/ 14/28</b>	<p><b>DECLARATIONS OF INTEREST</b></p> <p>It was noted that declarations of interest could be given at any time during the meeting.</p>	
<b>MC/ 14/29</b>	<p><b>QUESTIONS AND ANSWERS</b></p> <p>There were no pre-notified questions.</p>	
<b>MC/ 14/30</b>	<p><b>MINUTES OF THE MEETING OF 12<sup>TH</sup> JUNE 2014</b></p> <p>The minutes of the meeting of 12<sup>th</sup> June 2014 were <b>AGREED</b> to be a correct record.</p> <p><b>Matters arising:</b> 14/17 (Questions and Answers): Emergency Clinic closure – Details have been provided to the member who raised the issue.</p>	
<b>MC/ 14/31</b>	<p><b>REPORT FROM THE NOMINATIONS COMMITTEE</b></p> <p>Madeliene Long reported on the process for recruiting two NEDs. She explained that key skills being looked for were finance (potential Chair of the Audit Committee) and clinical (Mental Health Act lead). Interviews would be held in November.</p> <p>Noel Urwin reported on the process for the recruitment of a Chair to replace Madeliene Long. This will require someone of the highest standing. He confirmed that the process would be starting immediately with the selection of search consultants. It was noted that Bob Coomber will lead on behalf of the Board, with Noel Urwin for the Council of Governors.</p>	
<b>MC/ 14/32</b>	<p><b>LEAD GOVERNOR</b></p> <p>Madeliene Long reported that John Muldoon had been elected Lead Governor. Chris Anderson had offered to support him in this role.</p>	
<b>MC/ 14/33</b>	<p><b>FT CONSTITUTION</b></p> <p>Paul Mitchell introduced the report highlighting proposed changes to the FT Constitution. It was noted that the recommendations had been approved by the Board of Directors earlier in the afternoon. He summarised the key changes being proposed:</p>	

	<p>1 Split of patient constituency - it was proposed that the CoG retains the geographical split but moves to an 8:1 split of local to national from the current 6:3 split. <b>Agreed by the Council of Governors.</b></p> <p>2 Size of the Council of Governors – other organisations have requested a formal place on the CoG, specifically the London Borough of Bromley. It was proposed that associate status is introduced to cover other local partner organisations and young people. <b>Agreed by the Council of Governors.</b></p> <p>3 Mental health charity – it was noted that since FT authorisation MIND has taken up a position on the CoG. It was proposed that another charity was offered a place on the CoG. The recommended charity was Mencap. <b>Not agreed.</b></p> <p>It was felt that Rethink would be a more appropriate charity to be represented on the CoG. Governors were asked to provide any alternative suggestions to the Trust Secretary, so that a decision could be taken by the end of November and reported back to the next meeting.</p> <p>4 Commercial activities and significant transactions - it was proposed that the definitions relating to commercial activities and significant transactions should be reflected in the Constitution. <b>Agreed by the Council of Governors.</b></p> <p>5 Delegate responsibility for drafting agreed amendments to the Constitution to the Trust Secretary. <b>Agreed by the Council of Governors.</b></p>	
<p><b>MC/ 14/34</b></p>	<p><b>WORKFORCE STRATEGY</b></p> <p>Louise Hall, Director of Human Resources gave a presentation on the Trust’s developing workforce strategy. She summarised the current issues facing the organisation:</p> <ul style="list-style-type: none"> <li>• SLaM is facing unprecedented financial pressure until we feel the benefits of our developing commercial and business strategies kick in.</li> <li>• Workforce costs are 70% of our overall expenditure and sustaining the current costs is an increasing financial challenge.</li> <li>• Our short term challenge is to maintain the Trust’s financial viability; while maintaining the quality of care we already provide to service users.</li> <li>• Going forward we need to be able to strategically predict, manage and respond to ever-changing healthcare requirements in line with our long term plans to create a more agile, responsive and flexible workforce with relevant skill levels.</li> </ul> <p>She suggested the following next steps:</p> <ul style="list-style-type: none"> <li>• Phase 1: short term tactical activities to reduce costs as soon as possible, without impacting our ability to transform our workforce going forward. Focus on where we can have the biggest impact quickly.</li> <li>• Phase 2: medium term activities to realign our organisation to reflect the known and forecast service changes.</li> <li>• Phase 3: medium term strategic activities to align our organisation with our developing commercial strategy.</li> </ul>	

	<p>The following points were made by Governors in the subsequent discussion:</p> <ul style="list-style-type: none"> <li>• There need to be better processes for managing poorly performing staff as there is a high impact on service users.</li> <li>• At the same time encourage staff who go the extra mile.</li> <li>• Improve support for staff who experience mental health problems and train managers to recognise the symptoms</li> <li>• Be aware of potential cultural conflicts within BME staff.</li> <li>• Reduce use of agency staff.</li> </ul>	
<p><b>MC/ 14/35</b></p>	<p><b>REPORT FROM EXTERNAL AUDITOR</b></p> <p>Matthew Hall from Deloitte introduced the external auditors' report. He confirmed that they had no issues with the Quality Report.</p>	
<p><b>MC/ 14/36</b></p>	<p><b>COUNCIL OF GOVERNORS' WORKING GROUPS</b></p> <p><b>Quality Group</b> Tom Werner reported that the group had met in August. They were planning to consider quality indicators at the next meeting.</p> <p><b>Planning and Strategy Group</b> Noel Urwin reported on behalf of Angela Flood. He highlighted that there were a series of membership meetings taking place in November. Governors were encouraged to attend. The group will be appointing a Governor to observe the Trust audit committee.</p> <p><b>Bids Steering Group</b> Roger Oliver reported. 194 bids received had been assessed and 125 awards will be made at a cost of £88,312. All bidders (including unsuccessful) will be informed. 61 new members have been recruited. He confirmed that the project had previously been evaluated by the New Economics Foundation. A more recent evaluation had been explored, but was considered to be too expensive.</p> <p><b>Membership and Communications Group</b> Dele Olajide reported. The group had reviewed recruitment targets and agreed that increasing the number of Service User members should be the priority for the coming year.</p>	
<p><b>MC/ 14/37</b></p>	<p><b>CHIEF EXECUTIVE'S AND DIRECTORS' REPORTS</b></p> <p>Matthew Patrick introduced his report which highlighted recent Trust and national issues.</p> <p>In the subsequent discussion the need for early intervention in services for children and young people was highlighted.</p> <p>Matthew Patrick welcomed the introduction of the Smokefree policy across all Trust premises. He confirmed that some e-cigarettes will be permitted but the issue will be reviewed.</p>	

<p><b>MC/ 14/38</b></p>	<p><b>ANY OTHER BUSINESS</b></p> <p>There was none.</p>	
<p><b>MC/ 14/39</b></p>	<p><b>NEXT MEETING</b></p> <p>Thursday 11<sup>th</sup> December 2014 at 5.00pm in the Maudsley Learning Centre, to be followed by seasonal refreshments.</p>	

CMS / September 2014

## Attachment B

### COUNCIL OF GOVERNORS – SUMMARY REPORT

<b>Date of meeting:</b>	11 December 2014
<b>Name of report:</b>	Report from working groups
<b>Author:</b>	Paul Mitchell
<b>Presented by:</b>	Working group chairs

#### **Purpose of the report:**

To receive an update on the recent activity of the Working Groups:

- Quality
- Planning and Strategy
- Bids steering group
- Involvement and Social Responsibility
- Membership and Communications

## **REPORT FROM WORKING GROUPS**

The groups have set their meeting dates for 2015.

The schedule of meetings is attached.

### **1. Quality Group**

Chair - Dr Tom Werner

At the last meeting the group received a presentation from Dr Neil Brimblecombe (Director of Nursing) for understanding and input. The group considered and agreed with the priorities and suggested that carers were considered in more detail.

The group also looked at the 2014 PLACE report. Actions were raised around understanding the data in more detail.

The group now has an observer (Chris Anderson) attending the Board Quality sub-committee. Feedback was received from the recent meeting.

Staff attitude has been identified as an area for future consideration.

### **2. Planning and Strategy Working Group**

Chair - Angela Flood

This group has not met in the last quarter.

Public meetings were held in Croydon, Lambeth, Lewisham and Southwark and the responses are being analysed.

### **3. Bids Steering Group**

Chair - Roger Oliver

The Smile for Health bids are in progress and a schedule of visits is being prepared.

The format of the report on the 2012 scheme (Keep on Smiling) has been agreed. Final letters are being sent to those Keep on Smiling bidders who still have repayments outstanding.

### **4. Involvement and Social Responsibility Group**

Chair – Mark Ganderton

The group have been working with:

- EPIC to refine EPIC's Terms of Reference
- Zoe Reed and her team to develop the PPI strategy
- Communications on the development of social media platforms
- The Involvement Register management team.

## **5. Membership and Communications**

Chair - Dr Dele Olajide

SLaM website. There is now a 'Get Involved' page covering membership, volunteering, events, contact details and a blog.

The Council of Governors and Governors pages have been updated. If a profile needs updating, please contact Carol Stevenson. Governors are encouraged to visit these pages.

A membership marketing strategy is being developed and will be considered in more detail at the next meeting.

CS/PM  
December 2014

**Council of Governors**  
**Schedule of Meetings 2015**

Month	Date	Meeting	Venue	Time
January	20	Board Meeting	Maudsley Boardroom	3pm
	22	Involvement and Social Responsibility Group	TBC	TBC
February	3	Planning & Strategy Group	Maudsley Boardroom	5pm
	5	Membership & Communications	Maudsley Boardroom	5pm
	10	Quality Group	Maudsley Boardroom	4pm
	19	Agenda Planning meeting	Trust HQ	10am
	23	Bids Steering Group	TBC	3.30pm
	24	Board Meeting	Maudsley Boardroom	3pm
March	11	Involvement and Social Responsibility Group	TBC	TBC
	12	<b>Council of Governors</b>	ORTUS Centre	5pm
	24	Board Meeting	Maudsley Boardroom	3pm
April	10	Planning & Strategy Group	Maudsley Boardroom	5pm
	28	Board Meeting	Maudsley Boardroom	3pm
May	7	Membership & Communications	Maudsley Boardroom	4pm
	12	Quality Group	Maudsley Boardroom	5pm
	20	Involvement and Social Responsibility Group	TBC	TBC
	21	Agenda Planning meeting	Trust HQ	10am
	26	Board Meeting	Maudsley Boardroom	3pm
June	1	Bids Steering Group	TBC	3.30pm
	9	Planning & Strategy Group	Maudsley Boardroom	5pm
	11	<b>Council of Governors</b>	ORTUS Centre	5pm
	23	Board Meeting	Maudsley Boardroom	3pm
July	14	Involvement and Social Responsibility Group	TBC	TBC
	28	Board Meeting	Maudsley Boardroom	3pm
August	6	Membership & Communications	Maudsley Boardroom	4pm
	11	Quality Group	Maudsley Boardroom	5pm
	20	Agenda Planning meeting	Trust HQ	10am
	24	Bids Steering Group	TBC	3.30pm
September	8	Involvement and Social Responsibility Group	TBC	TBC
	15	Board Meeting	ORTUS Centre	1pm
	15	<b>Council of Governors</b>	ORTUS Centre	3.30pm
	15	APM	ORTUS Centre	5.30pm
October	6	Planning & Strategy Group	Maudsley Boardroom	5pm
	27	Board Meeting	Maudsley Boardroom	3pm

November	TBC	Public meeting	TBC	TBC
	TBC	Public meeting	TBC	TBC
	TBC	Public meeting	TBC	TBC
	TBC	Public meeting	TBC	TBC
	3	Involvement and Social Responsibility Group	TBC	TBC
	5	Membership & Communications	Maudsley Boardroom	4pm
	10	Quality Group	Maudsley Boardroom	5pm
	19	Agenda Planning meeting	Trust HQ	10am
	24	Board Meeting	Maudsley Boardroom	3pm
	30	Bids Steering Group	TBC	3.30pm
December	10	<b>Council of Governors</b>	ORTUS Centre	5pm
	15	Board Meeting	Maudsley Boardroom	3pm

### Acronyms

APM	Annual Public Meeting
BRH	Bethlem Royal Hospital
GStT	Guys and St Thomas Hospital
HQ	Headquarters. Trust HQ is at the Maudsley.
IoPPN	Institute of Psychiatry, Psychology and Neuroscience
KCH	Kings College Hospital
ORTUS	ORTUS Maudsley Learning and Events Centre
SLaM	South London and Maudsley
TBC	To be confirmed
(CS)	Please contact Carol Stevenson 0203 228 2441 / <a href="mailto:carol.stevenson@slam.nhs.uk">carol.stevenson@slam.nhs.uk</a>

All governors are expected to attend meetings marked in bold.

CMS / December 2014

**COUNCIL OF GOVERNORS – SUMMARY REPORT**

<b>Date of meeting:</b>	11 December 2014
<b>Name of report:</b>	Chief Executive's Report
<b>Author:</b>	Paul Mitchell, Trust Secretary
<b>Presented by:</b>	Dr Matthew Patrick, Chief Executive

**Purpose of the report:**

To receive an update report from the Chief Executive on Trust and national issues.

## Chief Executive's Report

December 2014

### 1. Trust issues

#### Board update

This past year has been an eventful one for the Trust with a number of NED and Executive appointments. I would like to take this opportunity, however, to pay special tribute to our chair, Madeliene Long.

Madeliene has led SLaM as Chair of the Board of Directors for the past 14 years and will be standing down at the end of this month. Madeliene is passionate about mental health and, through her enthusiasm and commitment, has made a quite exceptional contribution to this organisation. Through her close working relationship with former Chief Executive, Stuart Bell, their thoughtful, informed and inspirational leadership has done much to shape SLaM into the organisation we all know today. Madeliene and Stuart championed early intervention and recovery and forged better links with our carers. Together they oversaw numerous improvements to service provision.

The scope of Madeliene's contribution is impossible to encompass in a report such as this, but there have been many notable highlights:

**In 2006** Madeliene oversaw SLaM's authorisation as a Foundation Trust, helping to build a more inclusive and responsive Trust that contributes to the wellbeing of the local community. One of the cornerstones of being an FT is promoting greater involvement in the Trust. Madeliene has supported local people to engage with SLaM and we now have over 13,000 Members who play a key role in shaping our direction of travel as a mental health Trust, linked to a major international research institute. Madeliene's work with the Council of Governors has been quite exceptional. She was accordingly unanimously re-appointed for a second term as Chair in 2010.

**In 2008** Madeliene opened our medium secure unit, River House, with Dame Sally Davies. The name was chosen because of the notion of flow through and because of the importance of the concept of recovery. River House was the Trust's biggest single building programme since the Bethlem Royal Hospital opened in the 1930s. It was also the first time that a building had been opened under SLaM's Behavioural and Developmental CAG and signified a commitment to research supporting therapeutic intervention in forensic services.

**In 2009** SLaM's commitment to developing its relationship with the IoP and delivering world-class research and teaching continued when Madeliene's efforts helped to ensure that both SLaM and mental health were centrally positioned in the creation of King's Health Partners Academic Health Sciences Centre - which was reaccredited again for a further five years earlier this year. We are just one of six centres in the country to receive this status and Madeliene was part of the interview panel that secured accreditation on both occasions. As Chair of KHP's Executive, Madeliene has helped to raise the profile of scientific research in transforming mental health outcomes for patients.

**2010** - SLaM has produced some brave and pioneering research during Madeleine's time as Chair. SLaM is home to the UK's first supervised heroin injecting clinic, which was set up as part of the Randomised Injecting Opioid Treatment Trial (RIOTT) programme in 2005. John Strang's research confirmed that heroin prescribing could be seen as a pragmatic way to reduce the harm associated with black market heroin.

**2012** - SLaM was awarded funding by the Department of Health for a new Improving Access to Psychological Services (IAPT) scheme for people suffering with psychosis. The pioneering service means 50% more patients are likely to get some form of therapeutic help for their condition.

**2013** Madeliene has overseen innovations at SLaM that have helped to empower service users to take an active role in their recovery, giving them control over their own health information. The launch of Myhealthlocker provided service users with instant and secure online access to their health records and care plans.

**2014** This year, SLaM's documentary series with Channel 4, Bedlam, won the 'best factual series' category at this year's BAFTA awards ceremony. Both staff and patients took part and the four part series has helped to increase public understanding of mental health and reduce stigma.

It has been a privilege to work with someone who has done so much for SLaM, KHP, south London, and mental health. I would like to formally acknowledge my thanks to Madeliene on behalf of the Board for the support and dedication she has shown to me and to you all. We wish her all the very best in her future endeavours.

#### **Dr Patricia Connell-Julien**

This will also be the last meeting attended by Dr Patricia Connell-Julien. Patricia joined the Board in November 2004 and has been re-appointed twice since FT authorisation. During this time she has been the lead NED responsible for the operation of the Mental Health Act administration. This is of critical importance to the successful functioning of a mental health Trust. This was particularly brought home following FT authorisation when NEDs were responsible for chairing MHA hearings until the legislation was amended. We thank her for all her hard work on behalf of the Trust and wish her well for the future.

**Two new NED appointments** will be recommended to the meeting of the Council of Governors being held on Thursday, 11 December. One will lead on financial issues and take over the chairing of the Audit committee. The other has a clinical background and will lead on MHA issues. An announcement regarding the individuals will be made the day after the meeting.

#### **Appointment of a Senior Independent Director/Deputy Chair.**

The Board of Directors agreed at the November meeting to recommend the appointment of Bob Coomber as senior independent director/deputy chair. I list below the relevant paragraph from the Monitor Code of Governance which helps to explain the role:

"A.4.1. In consultation with the council of governors, the board should appoint one of the independent non-executive directors to be the senior independent director to provide a sounding board for the chairperson and to serve as an intermediary for the other directors when necessary. The senior independent director should be available to governors if they have concerns that contact through the normal channels of chairperson, chief executive, finance director or trust secretary has failed to resolve, or for which such contact is inappropriate. The senior independent

director could be the deputy chairperson.”

There is a requirement to involve the Council of Governors in such an appointment. In addition, the deputy chair of the Board will also be the deputy chair of the CoG. Views have been sought and comments received have been favorable, some additional information has been requested which is in hand.

It was considered important to have this appointment confirmed as soon as possible as the Nominations Committee is undertaking the recruitment of a new Chair. As part of this process Bob will be able to act as Board representative as deputy chair.

### **Monitor update**

Work is continuing to ensure that the commitments made to Monitor following the closure of their investigation are actioned at pace. Attached, as usual, is an update on the action tracker. The SLAM Board will continue to work closely with Monitor to deliver the planned improvements and will be meeting with them on the day after the Board meeting.

### **Organisational change proposals**

Work is also continuing on the review of the Trust’s organisational and management support arrangements led by Nick Dawe (Chief Operating Officer).

The senior management team devoted a number of hours earlier in the week to discuss the most appropriate form and location for the range of services which provide support to the CAGs.

## **2. National issues**

### **Extra £2billion for the NHS**

The Chancellor of the Exchequer has announced additional funding for the NHS as part of his Autumn Statement to Parliament.

#### **Additional funding:**

- £2 billion for the frontline NHS in England<sup>1</sup> in 2015-16 to further the Five Year Forward View (FYFV), part of a multi-year £3.1 billion UK-wide investment in the NHS, of which:
- £1.5 billion to be spent on improving local NHS services
- £200 million transformation fund to deliver the first year of the FYFV and “kick-start the work needed to develop new ways of caring for patients to improve the integration of GPs, community services and hospitals”.
- £250 million per year for four years for advanced care in GP practices in England. “Bringing together GPs, nurses and specialists, the fund will pay for the modern premises and technology that will give patients access to advanced care, such as chemotherapy and dialysis, in their local communities.” To support people returning to work, these facilities will “be encouraged to join up closely with local job centres, social services and other community services”.

- £30 million per year for 5 years on services (inpatient and community) for children's mental health services – specifically the treatment of eating disorders and to develop treatment standards for these conditions.
- At least £15 million for dementia research.

Prior to the Autumn Statement, the Chancellor and Health Secretary set out **the sources of the £2 billion additional NHS funding:**

- £1 billion: additional Treasury funding, released from departmental underspends outside of health (from £1.3 billion for the UK).
- £700 million: a reallocation from within the overall Department of Health budget. This funding has not to date been part of the commissioning budget, with £550 million of the funding coming from DH central underspends. The source of the remainder has not yet been publicly confirmed.
- £250 million: from banking fines for misconduct in foreign exchange markets (totalling £1 billion over four years in England).

In his statement to the House of Commons on 1 December the Health Secretary, Jeremy Hunt, set out how the Government intends to implement the Five Year Forward View. He confirmed the additional funding in the Autumn Statement, and also set out that to access the additional funding, "hospitals [will be asked] to provide assured plans showing how they will be more efficient and sustainable in the year ahead and deliver their existing commitment to a paperless NHS by 2018".

The sources of additional mental health and dementia research funding do not appear to have been confirmed as yet. However, Community Care reported a Cabinet Office spokeswoman as saying the money was new and would not be taken from existing funding pots: "It's not contingent on reducing a budget elsewhere. So in the long term the aim will probably be to have less people being hospitalised but that might take some time so it's more about encouraging talking therapies and getting that more local level of care."

#### **Policy developments:**

- NHS mandate will commit to parity of esteem between physical and mental health.
- Commitment to give local authorities and CCGs (with NHS England) indicative multi-year budgets as soon as possible after the next Spending Review. This is intended to embed joint planning in health and social care and build on the Better Care Fund.

#### **Mental health:**

- 20 million in 2015-16 and 2016-17 to fund courses to help adults experiencing mild to moderate depression, anxiety and sleep disorders in England.
- £3 million to expand existing psychological work and wellbeing pilots starting in 2015-16.

**Deputy Prime Minister to chair mental health taskforce**

Nick Clegg, who visited the Trust earlier in November, is to chair a new mental health taskforce aimed at bringing issues about mental health services into the open and changing outdated attitudes. The taskforce, which will include cabinet members from across the coalition government, are to examine how mental health services for young people can be improved and what help can be provided for getting people back into work.

**Dr Matthew Patrick**  
**Chief Executive**  
**December 2014**

Z / CoG/ meeting 2014 12 11 / Chief Exec report Dec 14

**Attachment D**

**COUNCIL OF GOVERNORS – SUMMARY REPORT**

<b>Date of meeting:</b>	11 December 2014
<b>Name of report:</b>	Trust Secretary's report
<b>Author:</b>	Paul Mitchell, Trust Secretary
<b>Presented by:</b>	Paul Mitchell, Trust Secretary

**Purpose of the report:**

To update the Council of Governors regarding:

- Changes to the Council of Governors
- Elections
- Observers on Board committees
- Lead governor
- KHP joint governors meetings

## **1. Changes to the Council of Governors**

Alastair Edwards has resigned due to personal family commitments. He has been thanked for his contribution to the Council of Governors.

Southwark Council Cabinet has nominated Councillor Tom Flynn to serve on the Council of Governors for the remainder of the 2014/15 year. He replaces Councillor Barry Hargrove.

## **2. Elections**

The election process for 2014 has concluded. Congratulations to the following who have been elected to serve on the Council of Governors:

Public constituency:

Handsen Chikowore  
Jenny Cobley  
John Muldoon  
Gillian Sharpe

Service user (local) constituency:

Christine Andrews  
Adam Black  
Marnie Hayward

Robert Gay has been elected unopposed as a service user (national) governor.

Likewise, Francis Keaney, Tom Medhurst and Helena Taylor-Knox have been elected unopposed as staff governors.

An up to date list of all governors is attached.

A well-attended GovernWell training programme for new governors was held for new governors across KHP on 27 November. Further local induction will be provided early in the new year.

A joint meeting between the Council of Governors and the Board of Directors will also be scheduled for the new year.

## **3. Observers of Board sub-committees**

The following governors have been appointed to serve as observers on Board committees – Ian Creagh (Audit) and Chris Anderson (Quality). Angela Flood and Tom Werner will act as alternates respectively.

#### **4. Lead Governor**

Congratulations to John Muldoon on his election as Lead Governor. The role of the Lead Governor is to act as a point of contact with Monitor should the regulator have concerns regarding the Trust's performance. In practice the role has evolved, in conjunction with the Chair and Trust Secretary, to help further develop a supportive and constructive role for the Council of Governors. Chris Anderson has offered to assist John with this.

Many thanks are due to the previous Lead Governor, Noel Urwin, for his tireless work in this area.

#### **5. KHP Joint Governors meetings**

A joint meeting of the Councils of Governors across KHP was held on 4 November at the Maudsley Learning Centre hosted by KCH FT. These meetings have been developed to provide an opportunity to hear about developments across King's Health Partners and all governors are encouraged to attend.

Three presentations were made:

- KHP next steps by Professor Sir Robert Lechler, Executive Director, King's Health Partners
- Integrated Care – Southwark & Lambeth Integrated Care by Matthew Patrick, Chief Executive, South London & Maudsley FT
- Trauma and Emergency Care by Rob Bentley, Consultant Oral & Maxillofacial Surgeon, King's College Hospital FT.

A programme of further events is being planned for 2015.

Paul Mitchell  
Trust Secretary  
December 2014

## List of members of the Council of Governors – December 2014

	Constituency
Chris Anderson	Service User (Local)
Christine Andrews	Service User (Local)
Adam Black	Service User (Local)
Andrew Bland	Southwark Clinical Commissioning Group
Caroline Chikowore	Public
Handsen Chikowore	Public
Jenny Cobley	Public
Chris Collins	Service User (Local)
Stephanie Correia	Public
Ian Creagh	King's College London
Angela Flood	Carer
Tom Flynn	London Borough of Southwark
Mark Ganderton	Public
Robert Gay	Service User (National)
Marnie Hayward	Service User (Local)
Francis Keaney	Staff
Madeliene Long	Chair
Matthew McKenzie	Carer
Tom Medhurst	Staff
Raj Mitra	Lambeth Clinical Commissioning Group
Nash Momori	Service User (Local)
John Muldoon	Public
Girda Niles	Guy's and St Thomas' Hospitals FT
David Nkwe	Public
Dele Olajide	Staff
Roger Oliver	Carer
Crada Onuegbu	London Borough of Lewisham
Paul Paterson	Service User (Local)
Iyoni Ranasinghe	Staff
Gillian Sharpe	Public
Tim Smart	King's College Hospital FT
Paula Swann	Croydon Clinical Commissioning Group
Helena Taylor-Knox	Staff
Martin Tiedemann	London Borough of Lambeth
Tom Werner	Staff
Louisa Woodley	London Borough of Croydon