

**A MEETING OF THE MEMBERS' COUNCIL OF
THE SOUTH LONDON AND MAUDSLEY NHS FOUNDATION TRUST
WILL BE HELD ON THURSDAY, 13TH DECEMBER 2012 AT 5:00 PM
IN THE BOARD ROOM, MAUDSLEY HOSPITAL**

**(Please note there will be an opportunity for the Members Council to have
photographs taken from 4.30 pm prior to the meeting and also to join a seasonal
social buffet following the meeting at 6.30 pm)**

AGENDA

Photographs (from 4.30 pm)

- 1 Welcomes, introductions and apologies for absence.

Congratulations to the following on being re-elected to the Members' Council:

- Stephanie Correia (representing local public members),
- Paul Paterson (representing local service users),
- Roger Oliver (representing carers) and
- Dr Dele Olajide, representing SLaM staff,

We are pleased to welcome the following new members of the Member's Council:

- Ms Caroline Chikowore and Mr David Onalenna Nkwe, representing public members in the rest of England and Wales;
- Mr Mark Ganderton and Ms Rudo Gombera, representing service users in the rest of England and Wales; and
- Dr John Bainton, Mrs Angela Lewis and Mr Olu Oluwashina, representing staff.

- 2 To receive any declarations of interest.

- 3 Questions and answers (10 minutes – see overleaf)

PRESENTATION

- 4 Members' role in the annual plan development, update from recent membership meetings.

FOR DECISION

- 5 To agree the minutes of the Members' Council Meeting held on Tuesday, 11th September 2012 and to note any matters arising. Attachment A
- 6 To receive the report from the Nominations Committee regarding: Attachment B
(to follow)
- The appointment of a Non Executive Director
 - The re-appointment of a Non Executive Director

FOR DISCUSSION

- 7 South London Healthcare Trust proposals. Attachment C

FOR INFORMATION

- 8 Kings Health Partners updates Verbal
- 9 To receive reports from the Members' Council Working Groups: Attachment D
- Membership Development and Communications (Dr Dele Olajide)
 - Quality (Noel Urwin)
 - Annual Plan development (Noel Urwin)
- 9 Chief Executive's and Directors' reports. Attachment E
- 10 Forward planner.
- 11 Any other urgent business.
- 12 To note dates of meetings in 2013 to be notified:
- January - Induction for new governors
 - February - Joint meeting between the Members' Council and the Board of Directors
 - March Members' Council - Bethlem Royal Hospital
 - June Members' Council – Maudsley Learning centre
 - September Members' Council – Maudsley Learning centre
 - December Members' Council - Maudsley Learning centre

Seasonal Social from 6.30 pm

Please send apologies to Carol Stevenson telephone 020 3228 2441 or email membership@slam.nhs.uk

Item 3 - questions and answers

At the joint meeting between the Members' Council and Board of Directors held in November 2011 it was agreed that a 10 minute slot would be made available for members of the Trust to submit questions related to services provided by the Trust. In order that a considered response can be made at the meeting, members are asked to submit any questions to the Paul Mitchell, Trust Secretary by 10.00 am on Monday, 10th December 2012.

These can be made by:

Post: Trust HQ, Maudsley hospital, Denmark Hill, SE5 8AZ

Telephone: 020 3228 5376

Email: paul.mitchell@slam.nhs.uk

Attachment A

MEMBERS' COUNCIL – SUMMARY REPORT

Date of meeting: 13th December 2012
Name of Report: Minutes of the meeting held on
11th September 2012
Author: Paul Mitchell, Trust Secretary
Presented by: Madeliene Long, Chair

Purpose of the report:

To agree the minutes and to note any matters arising.

**MINUTES OF THE MEETING OF THE MEMBERS' COUNCIL OF
THE SOUTH LONDON & MAUDSLEY NHS FOUNDATION TRUST (SLaM)
HELD ON TUESDAY 11TH SEPTEMBER 2012
AT GLAZIERS HALL, LONDON BRIDGE**

PRESENT	Madeliene Long	Chair
Elected members	Valerie Baker	Elected Member
	Stephanie Correia	Elected Member
	Polly de Blank	Elected Member
	Les Elliot	Elected Member
	Andy Glyn	Elected Member
	Stephen Hill	Elected Member
	Jaya Kathrecha	Elected Member
	Dr Francis Keaney	Elected Member (Staff)
	John Muldoon	Elected Member
	Dr Dele Olajide	Elected Member (Staff)
	Roger Oliver	Elected Member
	Nick Stewart	Elected Member (Staff)
	Gill Todd	Elected Member (Staff)
	Noel Urwin	Elected Member
Partner Organisation	Sophie Corlett	MIND
	Ian Creagh	Kings College London
	Andrew Eyres	Lambeth PCT
	Rachel Heywood	Lambeth Borough Council
	Catherine McDonald	Southwark Borough Council
	Tim Smart	Kings College Hospital FT
IN ATTENDANCE	Dr Martin Baggaley	Medical Director
	Alison Baker	PA to Chair and NEDs
	Cliff Bean	Deputy Director Patient Safety
	Alison Beck	Head of Psychology
	Stuart Bell	Chief Executive
	Dr Patricia Connell-Julien	Non Executive Director
	Genevieve Glover	Director, Maudsley Learning Centre
	Harriet Hall	Non Executive Director
	Gus Heafield	Director of Finance
	Olivia Howarth	Business Manager, CE Office
	Kumar Jacob	Non Executive Director
	Prof Shitij Kapur	Non Executive Director
	Prof Sir Robert Lechler	Executive Director, Kings Health Partners
	Jill Lockett	Director, B&DP CAG
	Paul Mitchell	Trust Secretary
	Louise Norris	Head of Human Resources
	Edward Omeni	Researcher
	Zoe Reed	Director of Strategy & Business Development

	Brian Rhodes	Member
	Gabrielle Richards	Professional Head of Occupational Therapy
	Dr Jane Sayer	Programme Director, MAGNET
	Carol Stevenson	Membership Officer
	Aaron Wilson	Researcher
APOLOGIES	David Dean	Elected Member
	Dr Caroline Hough	Elected Member
	Prof Hilary McCallion	Director of Nursing and Education
	Crada Onuegbu	Lewisham Borough Council
	Paul Patterson	Elected Member

Ref	Issue	Who	When
MC 12/24	INTRODUCTION Apologies for absence were taken.		
MC 12/25	DECLARATIONS OF INTEREST Standing declarations of interest were taken.		
MC 12/26	QUESTIONS There were no questions submitted.		
MC 12/27	<p>KING'S HEALTH PARTNERS (KHP) UPDATE</p> <p>Prof Sir Robert Lechler presented an update.</p> <p>The Strategic Outline Case (SOC) for the creation of an academic healthcare organisation was approved by all the partner Boards in July. All were now proceeding with the development of the Full Business Case (FBC).</p> <p>There will be implications for KHP in the appointment of the Trust Special Administrator to the South London Healthcare Trust with powers to secure future health care provision in the area. It was anticipated that his report would be produced in early October.</p> <p>KHP was involved in the establishment of a wider Academic Health Sciences Network (AHSN). KHP was specifically working closely with the St George's NHS Trust and medical school.</p> <p>Closer integration between physical and mental health care was continuing. Future areas for development may be diabetes, dementia, musculo-skeletal disorders and alcohol-related illnesses.</p> <p>Discussion:</p> <p>The current emphasis needs to change from structures towards</p>		

	<p>patient care. These issues have been taken on board.</p> <p>The delivery of Social Care is at the core of SLAM services but has less emphasis with the other partners. There is a need to ensure that the benefits of Social Care is fully appreciated.</p> <p>Robert Lechler listed the main current areas of risk facing KHP and the actions that were being taken to mitigate these risks.</p>		
MC 12/28	<p>MINUTES OF PREVIOUS MEETING - MEMBERS' COUNCIL</p> <p>The minutes of the meeting held on 7th June 2012 were AGREED as an accurate record.</p> <p>Matters Arising:</p> <p>Skills audit – details to be circulated.</p>	PM	
MC 12/29	<p>APPOINTMENT OF THE EXTERNAL AUDITOR</p> <p>Noel Urwin reported on the process undertaken to appoint the external auditor, which he emphasised was a key function of the Members' Council.</p> <p>The recommendation was to appoint Deloitte as the external auditor for an initial period of 3 years.</p> <p>It was noted that Deloitte were already the auditors to King's College Hospital FT and Guy's & St Thomas' Hospitals FT, and eight other Mental Health NHS Foundation Trusts. The recommendation was supported by Les Elliot, Dele Olajide and Roger Oliver.</p> <p>AGREED:</p> <p>The Members' Council agreed to the appointment of Deloitte as the External Auditor.</p>		
MC 12/30	<p>THE FUTURE ROLE OF GOVERNORS</p> <p>Paul Mitchell reported that The second Commencement Order for the Health and Social Care Act 2012 had now been published, bringing a number of key provisions into force on 1st October 2012. Foundation Trusts needed to amend their constitutional and governance arrangements to reflect the changes listed.</p> <p>Paul Mitchell confirmed that it was the original intention after legislation was finalised to establish a group to review the FT Constitution. This was to be a broad based review taking into account not just the legislative requirements but also changes that would be welcomed in the light of experience of being a Foundation Trust for six years (from November 2006).</p>		

	<p>Following Monitor's guidance it is now proposed that this review is carried out in two stages:</p> <ul style="list-style-type: none"> • Stage 1 – carry out the changes required in para 6 above. Authority to complete to be delegated to the Acting Chief Executive and Trust Secretary by 1st October 2012 and agreed by the Trust Chair. Elections to the Members' Council in 2012 will therefore be based on the current constituencies. • Stage 2 – convene a group to carry out a wider review the FT Constitution making recommendations to the March 2013 meetings of the Board of Directors and Members' Council. <p>It was noted that the Board of Directors had agreed this approach at the meeting earlier in the day.</p> <p>AGREED:</p> <p>The Members' Council agreed that the review be carried out in two stages as recommended.</p>		
MC 12/31	<p>ELECTIONS 2012</p> <p>Paul Mitchell advised that in light of the agreed two stage review the 2012 election process could now commence with immediate effect.</p> <p>AGREED:</p> <p>The 2012 election process should commence.</p>		
MC 12/32	<p>GOVERNOR DEVELOPMENT</p> <p>Paul Mitchell reported that the Foundation Trust Network has been awarded a contract to design, develop and run a new national governor training programme for a period of three years. Funded by the Department of Health (DH) and NHS Leadership Academy, the programme will build on the work that FTN has been doing with governors since 2008 and will include both face-to-face and on-line elements. It will provide information for the public to raise the profile and understanding of the governor role; induction training for trusts to use to complement what they already provide for new governors; a core training day for all governors covering their statutory duties, and specialist skills training for those involved in sub committees. The programme was due to be up and running early in the new year, but some elements will be piloted this winter.</p>		
MC 12/33	<p>WORKING GROUPS</p> <p>Bids Steering Group</p> <p>Noel Urwin reported.</p>		

	<ul style="list-style-type: none"> • 117 awards will be made from 175 bids. • The future of the Bids scheme to be considered further. <p>Membership and Communications Group</p> <p>Dele Olajide reported.</p> <ul style="list-style-type: none"> • Public areas - notice boards. The outcome of the survey was highlighted. The Executive was asked to consider the findings. • Membership discount scheme – this will be made available to members from the beginning of 2013. • Plain English accreditation. To be discussed further at the next meeting. <p>Social Inclusion and Personalisation</p> <ul style="list-style-type: none"> • Stephanie Correia tabled a report from Gabrielle Richards. This will be circulated. <p>Benefits Group</p> <p>Noel Urwin reported</p> <ul style="list-style-type: none"> • The group has not yet been able to meet. • A paper from Carol Waylett will be circulated. <p>Quality Group</p> <ul style="list-style-type: none"> • Stephen Hill reported that the next meeting will be on 25th September and that the issues raised by the external auditor on the Trust's quality report will be examined. <p>Annual Plan & Strategy Group</p> <p>Noel Urwin reported.</p> <ul style="list-style-type: none"> • Borough based meetings are to be organised in the next few months to encourage involvement in the development of the Annual Plan. <p>Membership of working groups</p> <ul style="list-style-type: none"> • Any member who would like to be involved in a group was asked to contact Carol Stevenson. 	<p>NU</p> <p>ZR</p> <p>PM</p> <p>PM</p> <p>CS</p> <p>CS</p> <p>PM</p>	
<p>MC 12/34</p>	<p>CE (Chief Executive)'S REPORT</p> <p>Stuart Bell presented his final report to the Members' Council as Chief Executive of SLaM and highlighted that Hilary McCallion has been made CBE and Robert Lechler had received a Knighthood. He thanked the Members' Council for the work undertaken since authorisation as a Foundation Trust. Madeleine Long paid tribute to Stuart for his outstanding contribution to the development of SLaM during his thirteen years service as Chief Executive.</p>		

<p>MC 12/35</p>	<p>AOB (Any Other Business)</p> <p>Financial risks There was a request for a presentation on the financial risks to the Trust in view of the current financial challenges.</p> <p>Items arising from SR case The inquest into the death of SR highlighted, amongst other issues, the importance of engaging with families.</p>		
<p>MC 12/36</p>	<p>FORWARD PLANNER</p> <p>Presentation on the financial risks facing the Trust in the new year.</p>	<p>GH</p>	
<p>MC 12/37</p>	<p>NEXT MEETING</p> <p>Thursday 13th December 2012 at 5.00pm.</p>		

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CMS / PNJM September 2012

Appendix B

MEMBERS' COUNCIL – SUMMARY REPORT

Date of meeting:	13 th December 2012
Name of Report:	Report from the Nominations Committee on the appointment of a Non-Executive Director and the re-appointment of a Non-Executive Director
Author:	Paul Mitchell
Presented by:	Madeliene Long, with input from other members of the Committee
Purpose of the report:	

1. To agree the recommendation from the Nominations Committee for the appointment of Mr Stephen Hesford as a Non Executive Director on the SLaM Board of Directors for a period of three years.
2. To agree the recommendation from the Nominations Committee for the re-appointment of Ms Harriet Hall as a Non Executive Director on the SLaM Board of Directors for an initial period of 12 months, to be reviewed by the Chair during the course of the year.

South London and Maudsley NHS Foundation Trust

Members' Council 13th December 2012

Report from the Nominations Committee on the appointment of a Non-Executive Director and the re-appointment of a Non-Executive Director

1. Reappointment of a Non-Executive Director.

1.1 Introduction

The Nominations Committee is required by the Constitution to recommend candidates to the Members' Council for appointment as Non-Executive Directors on the Board of Directors.

1.2 Recommendation

The Nominations Committee met on 8th November 2012, consisting of John Muldoon, Dele Olajide, Noel Urwin and Madeliene Long (chair) to interview Mr Stephen Hesford. Stuart Bell (external adviser), Gus Heafield (acting Chief Executive) and Paul Mitchell (Trust Board Secretary) were in attendance.

Stephen Hesford is a qualified barrister, ex Member of Parliament (1997-2010) and now carries out consultancy work, predominantly for the higher education sector. He is a Lambeth resident and has a long standing personal interest in mental health services.

The Committee recommends to the Members' Council that he should be appointed as a Non-Executive Director. It is recommended that he be asked to serve for a term of up to three years.

2. Re-appointment of a Non-Executive Director.

2.1 Introduction

The Terms of Reference of the Nominations Committee give it the responsibility to:

' make recommendations to the Members' Council concerning the re-appointment of any Non Executive Directors at the conclusion of their specified terms of office, giving due regard to their performance and abilities to continue to contribute to the Board in the light of knowledge, skills and experience required.' (2.2.4)

2.2 Process for the re-appointment of Harriet Hall and appraisal.

Harriet Hall came to the end of her present term as a Non-Executive Director on the Foundation Trust Board on 30th November 2012. She has been subject to appraisal by the Chair on annual basis.

Harriet has chaired the Service Quality Improvement Committee. The terms of reference of this committee have been strengthened to reflect the increasing profile of patient safety and quality issues within the NHS. Harriet has also served on SUI panels, Board Level Inquiries and Mental Health Act panels.

The Chair's review of the performance has been concluded and endorses Harriet Hall's continued ability to contribute to the Board in the light of the knowledge, skills and experience required.

3 Recommendation.

The Nominations Committee recommends the re-appointment of Harriet Hall for a further term of twelve months as a Non Executive Director to the meeting of the Members' Council to be reviewed by the Chair during the course of the year.

Paul Mitchell
Trust Board Secretary

Attachment C

MEMBERS' COUNCIL – SUMMARY REPORT

Date of meeting: 7th June 2012

Name of Report: Minutes of the special meeting held on
27th November 2012

Author: Paul Mitchell, Trust Secretary

Presented by: Madeliene Long, Chair

Purpose of the report:

1. To agree the minutes as an accurate record.
2. To thank all those who attended and to confirm that comments raised have been used to help inform the joint KHP response to the consultation document.
3. To receive an update on the production of the joint response.

**MINUTES OF THE SPECIAL MEETING OF THE MEMBERS' COUNCIL OF
THE SOUTH LONDON & MAUDSLEY NHS FOUNDATION TRUST (SLaM)
HELD ON TUESDAY 27TH NOVEMBER 2012
IN THE BOARDROOM, MAUDSLEY HOSPITAL**

PRESENT	Madeliene Long	Chair
Elected members	Stephanie Corriea	Elected Member
	Andy Glyn	Elected Member
	Caroline Hough	Elected Member
	Francis Keaney	Elected Member (Staff)
	Dele Olajide	Elected Member (Staff)
	Roger Oliver	Elected Member
	Noel Urwin	Elected Member
Partner Organisation	Sophie Corlett	MIND
	Catherine McDonald	Southwark Borough Council
	Tim Smart	Kings College Hospital
IN ATTENDANCE	Martin Baggaley	Medical Director
	Dan Charlton	Head of Communications
	Patricia Connell-Julien	Non-Executive Director
	Robert Coomber	Non-Executive Director
	Nick Dawe	Interim Finance Director
	Harriet Hall	Non-Executive Director
	Gus Heafield	Acting Chief Executive Officer
	Kumar Jacob	Non-Executive Director
	Robert Lechler	Executive Director, Kings Health Partners
	Hilary McCallion	Director of Nursing and Education
	Paul Mitchell	Trust Secretary
	Louise Norris	Director of Human Resources
	Zoe Reed	Director of Strategy and Business Development
	Carol Stevenson	Membership Officer
APOLOGIES	Michelle Baharier	Elected Member
	Rachel Heywood	Lambeth Borough Council
	Crada Onuegbu	Lewisham Borough Council

Ref	Issue	Who	When
MC/S 12/01	INTRODUCTION Madeliene Long introduced all present and explained that the purpose of the meeting was to discuss the Trust Special Administrator's (TSA) report on the future of the South London Health Care (SLHC). She confirmed that King's Health Partners (KHP) will be submitting a response.		

<p>MC/S 12/02</p>	<p>TSA REPORT</p>		
<p>Gus Heafield presented a summary of the six key elements to the TSA's draft recommendations for SE London. He highlighted the proposals to improve the delivery of primary care and community services and proposals for the provision of emergency care, maternity services and elective surgery.</p>			
<p>There were specific proposals on the dissolution of SLHT:</p>			
<ol style="list-style-type: none"> 1. The Queen Elizabeth Hospital should come together with Lewisham Healthcare NHS Trust to create a new organisation focused on the provision of care for the communities of Greenwich and Lewisham 2. There were two options for Princess Royal University Hospital. The preferred option was acquisition by King's College Hospital at this stage. The alternative was to run a procurement process that would allow any provider from the NHS or independent sector to run services on that site 3. The report recommended that the Department of Health writes off the debt associated with the accumulated deficits at SLHT which by 31st March 2013 was estimated to be £207m. 			
<p>Key elements of these recommendations impacting on SLaM had been identified:</p>			
<ol style="list-style-type: none"> 1. Emergency Care at Lewisham A&E 2. Integration of Lewisham and QE Hospital 3. Proposed estate rationalisation on UHL site 4. Community Based Care 5. Transfer of ownership of the QMS site to Oxleas 6. Acquisition of PRU by KCH 			
<p>He confirmed the timing of the current stage of the process:</p>			
<ol style="list-style-type: none"> 1. Consultation deadline 13th December 2012 2. TSA submits final report to the Secretary of State for Health by 7th January 2013 3. Decision made on the future of South London Healthcare NHS Trust and services in SE London by early February 2013 			
<p>The next steps were:</p>			
<ol style="list-style-type: none"> 1. Work with KHP partners to develop a single KHP consultation response on behalf of the four partners 2. Contribute as appropriate to KCH business case for acquisition of the PRUH 3. Develop contingency plans for the Ladywell Unit 			

<p>MC/S 12/03</p>	<p>IMPACT ON KHP</p> <p>Robert Lechler emphasised that the commitment to the development of KHP as the leading AHSC remained unchanged. He confirmed that William McKee has been appointed as Director of Transition and Transformation commencing on 10th December. Progress towards the production of a full business case (FBC) for the creation of a single academic healthcare organisation continued. KHP will be preparing an integrated response to the TSA consultation document. KCH FT were leading on the acquisition of the PRUH, it had been acknowledged that the business case must not damage the other partners. He suggested that the PRUH A&E could relieve pressure on KCH A&E and provide capacity for additional elective surgery. It could also provide opportunities to expand research and training.</p>		
<p>MC/S 12/04</p>	<p>IMPLICATIONS FOR KINGS' COLLEGE HOSPITAL (KCH)</p> <p>Tim Smart reported that Jacob West, Director of Strategy, was leading on the production of the business case. This would need to be submitted to Monitor and the TSA by 18th December. An advisory group from the partner organisations had been established.</p>		
<p>MC/S 12/05</p>	<p>DISCUSSION POINTS</p> <p>TSA report gives limited mention to mention of mental health provision. This will be emphasised in the KHP response.</p> <p>The TSA recommendations include writing off debts of £207 million, plus providing annual support for Private Finance Initiative (PFI) costs at PRUH and QEH. These arrangements will not set a precedent, and relate only to specific help for SLHC plus transition costs.</p> <p>The production of the FBC will inevitably be slowed down and the report delayed by a couple of months (expected summer 2013).</p> <p>KCH acquisition of PRUH - the alternative is to go through a procurement process which would lead to additional time and cost.</p> <p>Impact of Oxleas FT becoming landlords at QMH - Oxleas already operates on the QMH site, so change should not be disruptive.</p> <p>Discussions have already started with Oxleas on sensible areas for collaboration, such as Information Systems.</p> <p>SLaM and Oxleas have different models of Liaison Psychiatry. This is an area which may need further work. Liaison services could still continue even if urgent care was not being provided in an A&E.</p>		

	<p>Potential closure of the Ladywell unit – do other units have the capacity to meet the increased demand? It was emphasised that there were no plans to lose mental health services in Lewisham.</p> <p>The SLHT issues in addition to the work involved in the production of the KHP FBC will commit considerable senior management time. All the FTs have this logged on their respective board assurance frameworks along with relevant mitigation plans.</p>		
MC/S 12/06	<p>FEEDBACK</p> <p>Any individual comments should be sent via Paul Mitchell. The KHP response has to be submitted by 13th December 2013.</p>		

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CMS / PNJM November 2012

MEMBERS' COUNCIL – SUMMARY REPORT

Date of meeting: 13th December 2012

Name of Report: Report of recent working group activity

Author: Paul Mitchell, Trust Secretary

Presented by: Working Group chairs

Purpose of the report:

To update the Members' Council on current issues.

REPORT FROM WORKING GROUPS

Membership and communication

This group met on 6th November 2012. Consideration was given to how the Trust can take forward a plain English project.

Quality

The Quality Group met on Tuesday, 20th November 2012. The main topic of discussion was the issues identified in the External Auditor's report on the Trust Quality Report.

Annual plan development

Discussion here focussed on the planning for the four events arranged to involve the membership in the development of the Trust's annual plan.

Paul Mitchell
Trust Secretary
December 2012

MEMBERS' COUNCIL – SUMMARY REPORT

Date of meeting: 13th December 2012

Name of Report: Chief Executive's report

Author: Paul Mitchell, Trust Secretary

Presented by: Gus Heafield, Acting Chief Executive

Purpose of the report:

To update the Members' Council on Trust and national issues.

Chief Executive's Report

December 2012

1. National issues

Preventing suicide in England: a cross-government outcomes strategy

A new suicide prevention strategy has been launched, with the objectives of reducing the suicide rate, and providing better support for those bereaved or affected by suicide. Much of the work to prevent suicides is carried out locally, and the strategy outlines evidence-based approaches to inform this work.

Healthwatch England launched

Healthwatch England, the new independent consumer champion for health and social care in England, has been launched. A key milestone in achieving the Government's vision set out in the White Paper 'Equity and excellence: Liberating the NHS', Healthwatch England's role is to give a national voice to the key issues affecting people who use health and care services.

Stoptober campaign starts

A new stop smoking campaign – Stoptober – officially began on 1st October with support from celebrities nationwide. The campaign encourages smokers across England to take up the challenge to stop smoking for 28 days. People taking part receive support from a Stoptober pack, an online and smartphone app and a 28-day text support service.

Hillsborough report

The report of the Hillsborough Independent Panel was published on 12th September. The Chief Executive of the NHS in England has asked that although these events were over 23 years ago and there have been many improvements to emergency and acute care and responding to major incidents since then, we owe it to all those affected and the wider public, to ensure that we reflect carefully on the findings in the context of the services we provide today. In the light of the report, Boards are asked to review their own arrangements for responding to major incidents, including the way in which they work together with local agencies, and that they take any appropriate action to ensure current practices and processes are as robust as possible.

Medical revalidation

The Secretary of State has announced the commencement of revalidation in England from December 2012. Boards are asked to champion and maximize the impact of the process of revalidation as part of their quality improvement programmes.

Mandate to the NHS Commissioning Board

The Department of Health has published the first mandate to the NHS Commissioning Board, providing the long-term direction for the NHS. Following consultation with the public, health professionals and organisations across the health system, the final version of the mandate:

- sets a clear vision and long-term agenda for transforming the NHS to improve outcomes
- is structured around the domains of the NHS outcomes framework
- places a stronger focus on outcomes and sets ambitions to be amongst the best in Europe based on what people say matters to them
- is short and simple to make the document clearer and more accessible

This first Mandate puts mental health in a prominent position. A key issue for mental health Trusts is improving access and waiting times for mental health services which is very welcome.

Particular focus is given to improving employment outcomes for people with mental health problems, and championing the Time to Change campaign. Also welcome is the focus on mental health and criminal justice, including the development of liaison and diversion services.

One million 'dementia friends' scheme launched

An ambitious project to register one million people by 2015 who can increase understanding of dementia, is one of the next steps in the Prime Minister's Dementia Challenge. Under the scheme led by the Alzheimer's Society, people who become dementia friends will be given free information sessions, to help them raise awareness of dementia in their communities.

Other measures include providing £9.6m for dementia research, extra support for GPs to spot and diagnose dementia, and a pilot programme in schools and youth projects to help young people become dementia aware.

Plans to prepare NHS and social care for winter

Plans have been announced to help people keep well this winter and support the NHS in preparing to meet the increase in winter-related health problems always seen at this time of year.

The Department of Health's measures include a flu vaccination advertising campaign to encourage people in at-risk groups to get vaccinated.

Fewer young people develop drug and alcohol problems

The National Treatment Agency for Substance Misuse (NTA) has published 2011-12 figures on young people's substance misuse, showing fewer are developing problems.

The figures show services are continuing to provide a range of effective support which can be quickly accessed, and young people are responding well. The proportion successfully completing their programme continues to rise and waiting times remain low - an average of two days.

Proposals to revise the regulation and governance of NHS charities

The Department of Health is seeking feedback from the NHS and other interested parties, on final proposals to revise the governance of their current NHS charities. These plans will mean the removal of regulation by ministers, and will enable the charities to operate more independently, while preserving their close relationship with the NHS provider services they support.

The SLaM Board act as the corporate trustee of the Maudsley charity. A workshop is being arranged to work through the implications of these changes and to help draft a reply to the consultation.

Review of a ratings system

The Secretary of State has announced a 'Review of a Ratings System for Health and Social Care organisations,' to be led by Jennifer Dixon, the Director of the Nuffield Trust.

The review will look at how information about services can be communicated to the public and learn from 'OFSTED' style league tables to drive improvement.

The objectives of Dr Dixon's review will be to:

- map the current system of assessing the quality and safety of care of providers of health and social care and the current system of accountability for quality of care.
- identify the advantages and disadvantages of aggregate assessment of providers of health and social care.
- identify in broad terms how best to combine relevant current and historic data on quality (safety, effectiveness, and user experience) and information from inspection to provide useful, credible and meaningful aggregate assessment for comparing the performance of organisations providing health care and social care. Key goals will be to use existing metrics, rather than require costly new data collection, and not to create extra burdens on providers.
- suggest priorities for developing data and testing metrics in the short to medium term to allow better aggregate comparative assessment.
- identify which organisation/s might be best placed to provide such aggregate comparative assessments.

Schizophrenia Commission reports on treatment of 'Abandoned Illness'

The Schizophrenia Commission was established in November 2011 by Rethink Mental Illness. Chaired by Professor Sir Robin Murray, the Commission heard from several thousand people to develop their recommendations. A wide range of concerns are raised in the review, covering issues such as: compulsory services; investment in secure services; access to talking therapies; and employment.

The Commission's recommendations include:

- a radical overhaul of acute care provision;
- psychiatrists should be "very cautious" about making a diagnosis of schizophrenia;
- all providers should ensure that people with schizophrenia and psychosis are aware of their right to request a medication review;
- all mental health providers should invest in recovery-focused whole system transformation and development for staff;
- a set of values for how care and treatment should be developed.

Consultation on the CQC's strategy for 2013-16

Following the appointment of David Behan as Chief Executive, CQC is consulting on its draft

strategy for 2013-6. The consultation document proposes the following six strategic objectives aimed to build the regulator's credibility and establish a risk based approach to regulating minimum quality standards for health and social care providers.

- Making greater use of information and evidence to achieve the greatest impact;
- Strengthening how we work with strategic partners;
- Continuing to build better relationships with the public;
- Building our relationships with organisations providing care;
- Strengthening the delivery of our unique responsibilities on mental health and mental capacity;
- Continuing our drive to become a high-performing organisation.

The FTN has prepared a draft response to the consultation and have asked for comments.

2. Congratulations

Royal College of Psychiatrists Awards 2012

SLaM consultants and researchers have been honoured in the Royal College of Psychiatrists Awards 2012. The annual RCPsych Awards mark the highest level of achievement within psychiatry, and are designed to recognise and reward excellent practice in the field of mental health.

Psychiatric Trainer of the Year 2012 was awarded to Dr Sean Cross, a consultant liaison psychiatrist at the Maudsley, working at St Thomas' and King's College hospitals, London. Dr Cross won the award for his significant contribution to the training of trainee psychiatrists.

Psychiatric Academic/Researcher of the Year was awarded to Professor Carmine Pariante, Professor of Biological Psychiatry at the Institute of Psychiatry, King's College London and consultant at SLaM's Perinatal Service. The judges were impressed by Professor Carmine Pariante's work at the interface between psychiatry and neuroscience.

John Maddox Prize

Prof Simon Wessely, Academic lead for the Psychological Medicine CAG, has been awarded the John Maddox prize for Standing up for Science 2012 for "his ambition and courage in the field of ME/Chronic Fatigue Syndrome (CFS) and Gulf War Syndrome."

Florence Nightingale Foundation travel scholarship

I am also delighted to report that Vanessa Smith, Head of Nursing, Quality and Assurance, Mental Health of Older Adults and Dementia CAG, and Jane Padmore, Lead Clinician/Consultant Nurse, were successful in obtaining the Florence Nightingale Foundation travel scholarship. Both will be using their funding awards for their studies in the USA on "Clinical Leadership in Mental Health Nursing: An exploration of the principles of the Magnet Hospitals Models" and on "Mental health services for young people involved in street gangs" respectively.

Health Service Journal award

SLaM competed with Trusts across the country at the recent Health Service Journal annual awards in the "Innovation in Mental Health" category with "myhealthlocker". This was highly commended in this prestigious awards competition. This is a scheme which empowers patients by encouraging them to take control of their own health care records.

Paul Calaminus

Paul Calaminus will be leaving SLaM in January 2013 to take up the Board level position of Chief Operating Officer with Camden and Islington NHS Foundation Trust.

Paul is a highly valued member of the Trust Executive team who has worked at the Trust for over 12 years. He played a pivotal role in the Trust's successful application for NHS Foundation Trust in 2006. He was subsequently appointed to the role of Service Director within Southwark adult mental health services. More recently, he has undertaken the role of Account Director, with responsibility for key functions including contracts, whilst continuing as Service Director for CAMHS. I am sure you will want to join me in wishing him all the best for the future.

Paul has recently taken on temporary responsibility for the role of Service Director in the Behavioural and Developmental Psychiatry CAG. This role has now been advertised. Discussions are taking place about filling the role of Service Director for CAMHS which Paul also currently holds.

Dame Christine Beasley Leadership scholarship 2012/13

Following the list of congratulations in my previous report I am delighted to confirm that Dr Jane Sayer has been offered a bursary to develop a bespoke programme to prepare her to increase her skills and build on the leadership capacity within the world of healthcare.

Integrated programme to reduce alcohol related harm

Congratulations to Emily Finch for her success (with her A&E consultant colleague at GSST) in securing development funding for future improved alcohol intervention capability. The Guy's and St Thomas' Charity has awarded over £240,000 for a new integrated programme across King's Health Partners that aims to reduce alcohol-related harm, reduce alcohol consumption and provide effective treatments for patients in local communities.

The new programme will be led by clinicians from emergency departments, together with psychiatrists from the Addictions Clinical Academic Group (CAG). The programme has an ambitious vision to reduce alcohol-related harm by bringing together colleagues across King's Health Partners, local GPs, local authorities, commissioners and public health clinicians.

NHS Heroes awards

The NHS Heroes campaign asked patients and colleagues to nominate people that go above and beyond their remit when caring for their patients and supporting their colleagues. 26 SLaM staff members received nominations for their caring, compassionate and hard work. 20 of our Heroes were able to attend the presentation at Lambeth Hospital last week and accept their award from me and my Executive colleagues.

3. Trust issues

Patient Safety Connections conference

The first King's Health Partners Patient Safety Connections conference took on the 11th and 12th October 2012. Staff had the opportunity to discuss and explore many aspects of safety through a full schedule of presentations and workshops. One theme that emerged was the role of mental wellbeing in safety across KHP, in particular the benefits of a happy workforce and that we must focus upon compassion in care.

Twelve projects were nominated by SLaM services for the Safety Connections Poster competition. Of these, an impressive nine were shortlisted by a team drawn from each of the partnership organisations. The shortlisted entrants contributed posters for a display at the conference. Final judging took place between presentations and winners were announced for each category during the closing ceremony. Three categories were awarded to SLaM projects. Congratulations to the winners and many thanks to all those who contributed to this very successful event. This event was supported by a grant from the Maudsley Charity.

Staff engagement

Specific staff engagement activity relating to KHP developments have continued during the past month. We held a well attended (over 70 present) Staff roundtable at Bethlem and Trust Conference on 13th November, both of which were important sessions for engagement over the Trust vision and development of the Trust plan.

South London Healthcare

The TSA published on 29th October his proposals to deliver a plan to the Secretary of State describing the steps necessary to secure its future. The consultation closes on 13th December and discussions have been underway internally and with our KHP partners over the potential implications. KHP will be submitting a joint response to the consultation document.

Closure of Granville Park

The Lewisham Clinical Commissioning Board ratified the recommendation to close Granville Park Continuing Care Unit at its meeting on 1st November. The Mental Health of Older Adults and Dementia CAG is therefore working with commissioners to close the unit before Christmas. NHS Lewisham has indicated that it is willing to reinvest a significant proportion of the disinvestment back with the MHOA&D CAG to support the development of a crisis service and care home support for people with dementia.

Croydon triage ward

Croydon Triage Ward will be opening for admissions on Wednesday, 5th December 2012. It will initially provide 11 beds for Croydon males requiring acute inpatient admission.

The ward will be working to the same model as the two other Trust Triage wards in Lewisham and Lambeth. The Croydon Triage ward will be the single point of admission for male acute in-patient services in Croydon and will offer a highly focussed assessment and treatment service to patients for up to seven days before either their discharge home or transfer onto another acute inpatient unit in Croydon.

The ward will open to female admissions later in 2013 following the completion of the female bedroom wing and this will increase the bed capacity to 16 beds.

Gus Heafield
Acting Chief Executive
December 2012

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