

**South London and Maudsley NHS Foundation Trust:
Inpatient Staffing Level Breaches - March 2018**

| Clinical Academic Group Name | Hospital Site | Ward name | Breach % | Notes |
|---|------------------------|---|----------|------------------------------------|
| Acute | Maudsley Hospital | Aubrey Lewis 3 Ward (AL3) | 39% | |
| | Ladywell Unit | Clare Ward | 10% | |
| | Bethlem Royal Hospital | Croydon PICU | 1% | |
| | Lambeth Hospital | Eden Ward | 9% | |
| | Maudsley Hospital | Eileen Skellern 1 Ward (ES1) | 17% | |
| | Maudsley Hospital | Eileen Skellern 2 Ward (ES2) | 33% | |
| | Bethlem Royal Hospital | Fitzmary 1 (FM1) | 26% | |
| | Bethlem Royal Hospital | Gresham 1 Ward | 12% | |
| | Bethlem Royal Hospital | Gresham 2 Ward | 9% | |
| | Maudsley Hospital | Jim Birley Unit (JBU) | 4% | |
| | Maudsley Hospital | John Dickson Ward | 38% | |
| | Ladywell Unit | Johnson PICU | 0% | |
| | Ladywell Unit | Lewisham Triage | 26% | |
| | Lambeth Hospital | Luther King Ward | 19% | |
| | Lambeth Hospital | Nelson Ward | 26% | |
| | Ladywell Unit | Powell Ward | 11% | |
| | Lambeth Hospital | Rosa Parks Ward | 14% | |
| | Maudsley Hospital | Ruskin Ward | 18% | |
| | Bethlem Royal Hospital | Tyson West 1 Ward | 25% | |
| | Ladywell Unit | Wharton Ward | 6% | |
| Behavioural and Developmental Psychiatry (BDP) | HMP Wandsworth | Addison Unit | 12% | <i>Decreased patient occupancy</i> |
| | Bethlem Royal Hospital | Brook Ward | 6% | |
| | Bethlem Royal Hospital | Chaffinch Ward | 2% | |
| | Bethlem Royal Hospital | Efra Ward | 1% | |
| | Bethlem Royal Hospital | National Autism Unit (NAU) | 0% | |
| | Bethlem Royal Hospital | Norbury Ward | 12% | |
| | Bethlem Royal Hospital | Spring Ward | 9% | |
| | Bethlem Royal Hospital | Thames Ward | 15% | |
| | Bethlem Royal Hospital | Waddon Ward | 17% | |
| | Lambeth Hospital | Ward in the Community (WIC) | 1% | |
| Child and Adolescent Mental Health Services (CAMHS) | Bethlem Royal Hospital | Acorn Lodge Children's Unit | 34% | <i>Decreased patient occupancy</i> |
| | Woodland House | Ash Adolescent Unit | 22% | |
| | Bethlem Royal Hospital | Bethlem Adolescent Unit (BAU) | 10% | |
| | Woodland House | Oak Adolescent Unit | 28% | <i>Decreased patient occupancy</i> |
| | Maudsley Hospital | Snowsfields Adolescent Unit | 11% | |
| MHOA and Dementia | Ann Moss Way | Ann Moss Specialist Care Unit | 9% | |
| | Maudsley Hospital | Aubrey Lewis 1 Ward (AL1) | 0% | |
| | Bethlem Royal Hospital | Chelsham House | 14% | |
| | Voss Court | Greenvale Specialist Care Unit | 4% | |
| | Ladywell Unit | Hayworth Ward | 12% | |
| Psychological Medicine and Integrated Care (PMIC) | Bethlem Royal Hospital | Eating Disorders Unit (EDU) | 16% | |
| | Bethlem Royal Hospital | Lishman Unit | 12% | |
| | Bethlem Royal Hospital | Mother and Baby Unit (MBU) | 30% | |
| Psychosis | Heather Close | Heather Close Rehabilitation Inpatient Ward | 65% | |
| | Lambeth Hospital | Lambeth Early Onset Ward (LEO) | 30% | |
| | Bethlem Royal Hospital | National Psychosis Inpatient Ward (Fitzmary II) | 10% | |
| | Lambeth Hospital | Tony Hillis Unit | 22% | |
| | Bethlem Royal Hospital | Westways Rehabilitation Inpatient Ward | 1% | |

Staffing on Inpatient Wards - South London and Maudsley NHS Foundation Trust - March 2018

Acute

| Aubrey Lewis 3 Ward (AL3) | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------|--------------------|-----------------------------|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | |
| Early Qualified | 7.5 | 3 | 2 | 3 | 3 | 3 | 2 | 3 | 2 | 2 | 3 | 2 | 2 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 2 | 3 | 2 | 3 | 2 | 3 | 2 | | | |
| Early Support Workers | 7.5 | 2 | 3 | 3 | 2 | 2 | 2 | 3 | 4 | 3 | 2 | 4 | 2 | 4 | 2 | 2 | 4 | 2 | 2 | 2 | 1 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 3 | 2 | | | |
| Late Qualified | 7.5 | 3 | 2 | 3 | 3 | 2 | 3 | 2 | 2 | 3 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 3 | 2 | 2 | 2 | 3 | 3 | 3 | 2 | 1 | 3 | 2 | 1 | 3 | 2 | | |
| Late Support Workers | 7.5 | 2 | 3 | 1 | 2 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 2 | 1 | 2 | 3 | 2 | 2 | 3 | 2 | 3 | 2 | 3 | 4 | 2 | 4 | 2 | 4 | | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Support Workers | 10 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 2 | 3 | 5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Clare Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | | |
| Early Qualified | 7.5 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 1 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 2 | 3 | 3 | 2 | 4 | 3 | 3 | 3 | 3 | | | |
| Early Support Workers | 7.5 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 4 | 4 | 3 | 5 | 2 | 2 | 2 | 2 | 2 | | | |
| Late Qualified | 7.5 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Late Support Workers | 7.5 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 3 | 3 | 3 | 4 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Night Qualified | 10 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Night Support Workers | 10 | 2 | 3 | 3 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Croydon PICU | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------|--------------------|-----------------------------|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | | |
| Early Qualified | 7.5 | 3 | 3 | 4 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 3 | 4 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Early Support Workers | 7.5 | 2 | 4 | 5 | 6 | 8 | 4 | 5 | 4 | 5 | 6 | 5 | 6 | 5 | 6 | 5 | 5 | 6 | 5 | 6 | 7 | 4 | 5 | 5 | 4 | 7 | 7 | 7 | 7 | 10 | 9 | 8 | 7 | 7 | 7 | | | |
| Late Qualified | 7.5 | 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 4 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Late Support Workers | 7.5 | 2 | 5 | 4 | 6 | 8 | 5 | 4 | 5 | 6 | 6 | 7 | 6 | 5 | 5 | 5 | 5 | 5 | 7 | 8 | 4 | 4 | 4 | 4 | 4 | 6 | 7 | 7 | 7 | 8 | 9 | 9 | 8 | 7 | 7 | 8 | | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 4 | 4 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Night Support Workers | 10 | 2 | 5 | 6 | 9 | 4 | 6 | 6 | 5 | 6 | 6 | 8 | 8 | 9 | 7 | 7 | 6 | 6 | 7 | 9 | 8 | 8 | 6 | 6 | 7 | 8 | 7 | 8 | 9 | 9 | 9 | 8 | 8 | 8 | 8 | 8 | | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Eden Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------|--------------------|-----------------------------|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | | |
| Early Qualified | 7.5 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | | |
| Early Support Workers | 7.5 | 2 | 6 | 5 | 4 | 5 | 4 | 6 | 4 | 5 | 4 | 4 | 3 | 4 | 4 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 4 | 5 | | |
| Late Qualified | 7.5 | 3 | 2 | 2 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | |
| Late Support Workers | 7.5 | 2 | 6 | 5 | 3 | 5 | 6 | 6 | 5 | 4 | 4 | 3 | 4 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 5 |
| Night Qualified | 10 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | |
| Night Support Workers | 10 | 2 | 5 | 4 | 4 | 5 | 5 | 5 | 5 | 4 | 5 | 4 | 3 | 4 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 4 | 4 | 3 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Eileen Skellern 1 Ward (E51) | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | | |
| Early Qualified | 7.5 | 3 | 2 | 3 | 2 | 3 | 2 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 1 | 3 | 3 | 3 | 3 | 3 | | |
| Early Support Workers | 7.5 | 2 | 5 | 2 | 5 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 5 | 2 | 4 | 3 | 4 | 3 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 3 | | |
| Late Qualified | 7.5 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 2 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | |
| Late Support Workers | 7.5 | 2 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 2 | 5 | 3 | 3 | 2 | 4 | 4 | 4 | 4 | 4 | 4 | 2 | 4 | 4 | 4 | 4 | 3 | 4 | 3 | 2 | 4 | 3 | 4 | 3 | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Support Workers | 10 | 2 | 3 | 4 | 4 | 5 | 3 | 4 | 4 | 4 | 4 | 6 | 5 | 4 | 4 | 3 | 6 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 6 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Eileen Skellern 2 Ward (E5 | | |
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| Brook Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | |
| Early Qualified | 7.5 | 2 | 1 | 3 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 4 | 3 | 4 | 3 | 2 | 2 | 2 | 3 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Early Support Workers | 7.5 | 2 | 3 | 1 | 3 | 4 | 4 | 3 | 1 | 3 | 2 | 3 | 3 | 1 | 4 | 3 | 5 | 2 | 3 | 3 | 3 | 4 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 3 | 2 | 2 | |
| Late Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Late Support Workers | 7.5 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 1 | 2 | 2 | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Support Workers | 10 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Chaffinch Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | |
| Early Qualified | 7.5 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | | |
| Early Support Workers | 7.5 | 2 | 3 | 3 | 4 | 2 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 4 | 2 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 3 | 2 | 2 | |
| Late Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Late Support Workers | 7.5 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 3 | 3 | 3 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Support Workers | 10 | 1 | 2 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Effra Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | |
| Early Qualified | 7.5 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Early Support Workers | 7.5 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Late Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Late Support Workers | 7.5 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Support Workers | 10 | 1 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| National Autism Unit (NAU) | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | |
| Early Qualified | 7.5 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 2 | 2 | 3 | 2 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | | |
| Early Support Workers | 7.5 | 2 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 2 | 4 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 2 | 4 | 3 | | |
| Late Qualified | 7.5 | 2 | 3 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Late Support Workers | 7.5 | 2 | 5 | 4 | 4 | 5 | 4 | 2 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | | |
| Night Qualified | 10 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | | |
| Night Support Workers | 10 | 1 | 5 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Norbury Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | |
| Early Qualified | 7.5 | 3 | 3 | 1 | 4 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| Early Support Workers | 7.5 | 3 | 4 | 6 | 4 | 5 | 4 | 3 | 3 | 4 | 3 | 6 | 5 | 3 | 4 | 4 | 5 | 5 | 4 | 5 | 3 | 3 | 3 | 5 | 3 | 3 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 6 | |
| Late Qualified | 7.5 | 3 | 3 | 2 | 4 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | |
| Late Support Workers | 7.5 | 3 | 4 | 5 | 4 | 4 | 3 | 3 | 4 | 5 | 5 | 5 | 3 | 4 | 3 | 4 | 5 | 5 | 4 | 3 | 3 | 3 | 5 | 3 | 3 | 3 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | |
| Night Qualified | 10 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | |
| Night Support Workers | 10 | 2 | 4 | 4 | 4 | 4 | 2 | 2 | 2 | 3 | 3 | 4 | 2 | 3 | 4 | 4 | 3 | 4 | 3 | 4 | 3 | 2 | 4 | 4 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Spring Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st |
| Early Qualified | 7.5 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | | | | | | | | | | | | | | | | |

| Waddon Ward | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | |
| Early Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 1 | 3 | 2 | 3 | 2 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Early Support Workers | 7.5 | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 4 | 4 | 2 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 3 | 2 | 3 | 2 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | |
| Late Qualified | 7.5 | 2 | 2 | 2 | 2 | 3 | 2 | 3 | 3 | 1 | 3 | 3 | 3 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Late Support Workers | 7.5 | 3 | 3 | 3 | 5 | 3 | 4 | 4 | 4 | 4 | 5 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 2 | 4 | 2 | 3 | 3 | 2 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 3 | 2 | 3 | 2 | 3 | 3 | 2 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Support Workers | 10 | 2 | 2 | 2 | 2 | 4 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Ward in the Community (WIC) | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | |
| Early Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 1 | 2 | 2 | |
| Early Support Workers | 7.5 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | |
| Late Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Late Support Workers | 7.5 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Night Support Workers | 10 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Child and Adolescent Mental Health Services (CAMHS)

| Acorn Lodge Children's Unit | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | |
| Early Qualified | 7.5 | 2 | 2 | 3 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 1 | 1 | 2 | 2 | | | |
| Early Support Workers | 7.5 | 4 | 5 | 5 | 2 | 2 | 2 | 5 | 2 | 2 | 3 | 3 | 1 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 0 | 4 | 3 | 4 | 5 | 3 | 3 | 0 | 4 | 2 | 2 | 4 | 3 | 3 | | | |
| Late Qualified | 7.5 | 2 | 3 | 3 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | |
| Late Support Workers | 7.5 | 4 | 3 | 3 | 2 | 4 | 3 | 4 | 3 | 3 | 4 | 2 | 3 | 3 | 4 | 3 | 3 | 3 | 1 | 1 | 0 | 4 | 4 | 2 | 2 | 3 | 2 | 2 | 4 | 3 | 1 | 3 | 3 | 3 | | | |
| Night Qualified | 10 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 2 | 1 | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | | |
| Night Support Workers | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Ash Adolescent Unit | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | | |
| Early Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 3 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Early Support Workers | 7.5 | 2 | 5 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 2 | 3 | 2 | 2 | 3 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 3 | 2 | 2 | 1 | 2 | 2 | 2 | | |
| Late Qualified | 7.5 | 2 | 2 | 3 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Late Support Workers | 7.5 | 3 | 4 | 3 | 2 | 3 | 2 | 3 | 3 | 3 | 2 | 2 | 4 | 2 | 3 | 2 | 2 | 3 | 2 | 3 | 1 | 2 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 3 | 3 | 2 | 2 | 2 | 3 | | |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 3 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Night Support Workers | 10 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 4 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 3 | 2 | 3 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | | |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Twilight* Support Workers | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Bethlem Adolescent Unit (BAU) | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------------------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---|---|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | 26 th | 27 th | 28 th | 29 th | 30 th | 31 st | | | |
| Early Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Early Support Workers | 7.5 | 2 | 2 | 3 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Late Qualified | 7.5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Late Support Workers | 7.5 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 3 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Night Qualified | 10 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Night Support Workers | 10 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Twilight* Qualified | 7.5 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Twilight* Support Workers | 7.5 | | 1 | 0 | 0 | 1 | 1 | 1 | 0 | 1 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 1 | 0 |

| Oak Adolescent Unit | | | Day of the Month | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------|-------------|----------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--|--|--|--|
| Staff Group | Shift Hours | Minimum Staff Number | 1 st | 2 nd | 3 rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | 13 th | 14 th | 15 th | 16 th | 17 th | 18 th | 19 th | 20 th | 21 st | 22 nd | 23 rd | 24 th | 25 th | | | | |

