

**South London and Maudsley NHS Foundation Trust:  
Inpatient Staffing Level Breaches - June 2018**

Directorate	Hospital Site	Ward name	Breach %	Notes
Child and Adolescent Mental Health Services (CAMHS)	Bethlem Royal Hospital	Acorn Lodge Children's Unit	28%	<i>Decreased patient occupancy</i>
	Bethlem Royal Hospital	Bethlem Adolescent PICU	21%	<i>Decreased patient occupancy. Ward recently opened and not at full capacity</i>
	Bethlem Royal Hospital	Bethlem Adolescent Unit (BAU)	20%	
	Woodland House	Kent and Medway Adolescent Unit (KMAU)	19%	
	Maudsley Hospital	Snowsfields Adolescent Unit	14%	
Croydon and Forensic Services	HMP Wandsworth	Addison Unit	20%	<i>Decreased patient occupancy</i>
	Bethlem Royal Hospital	Brook Ward	3%	
	Bethlem Royal Hospital	Chaffinch Ward	2%	
	Bethlem Royal Hospital	Croydon PICU	11%	
	Bethlem Royal Hospital	Effra Ward	2%	
	Bethlem Royal Hospital	Fitzmary 1 (FM1)	11%	
	Bethlem Royal Hospital	Gresham 1 Ward	10%	
	Bethlem Royal Hospital	Gresham 2 Ward	4%	
	Bethlem Royal Hospital	National Autism Unit (NAU)	0%	
	Bethlem Royal Hospital	National Psychosis Inpatient Ward (Fitzmary II)	6%	
	Bethlem Royal Hospital	Norbury Ward	6%	
	Bethlem Royal Hospital	Spring Ward	19%	
	Bethlem Royal Hospital	Thames Ward	1%	
	Bethlem Royal Hospital	Tyson West 1 Ward	29%	
	Bethlem Royal Hospital	Waddon Ward	7%	
	Lambeth Hospital	Ward in the Community (WIC)	0%	
	Bethlem Royal Hospital	Westways Rehabilitation Inpatient Ward	2%	
Lambeth	Lambeth Hospital	Eden Ward	7%	
	Maudsley Hospital	Eileen Skellern 2 Ward (ES2)	30%	
	Lambeth Hospital	Lambeth Early Onset Ward (LEO)	20%	
	Lambeth Hospital	Luther King Ward	12%	
	Lambeth Hospital	Nelson Ward	22%	
	Lambeth Hospital	Rosa Parks Ward	11%	
	Lambeth Hospital	Tony Hillis Unit	14%	
Lewisham	Ladywell Unit	Clare Ward	18%	
	Heather Close	Heather Close Rehabilitation Inpatient Ward	61%	
	Ladywell Unit	Johnson PICU	2%	
	Ladywell Unit	Powell Ward	10%	
	Ladywell Unit	Virginia Woolf Ward	9%	
	Ladywell Unit	Wharton Ward	8%	
Psychological Medicine and Older Adults (PMOA)	Ann Moss Way	Ann Moss Specialist Care Unit	2%	
	Maudsley Hospital	Aubrey Lewis 1 Ward (AL1)	2%	
	Bethlem Royal Hospital	Chelsham House	11%	
	Bethlem Royal Hospital	Eating Disorders Unit (EDU)	8%	
	Voss Court	Greenvale Specialist Care Unit	3%	
	Ladywell Unit	Hayworth Ward	8%	
	Bethlem Royal Hospital	Lishman Unit	9%	
	Bethlem Royal Hospital	Mother and Baby Unit (MBU)	18%	
Southwark	Maudsley Hospital	Aubrey Lewis 3 Ward (AL3)	31%	
	Maudsley Hospital	Eileen Skellern 1 Ward (ES1)	14%	
	Maudsley Hospital	Jim Birley Unit (JBU)	18%	
	Maudsley Hospital	John Dickson Ward	31%	
	Maudsley Hospital	Ruskin Unit	19%	

Staffing on Inpatient Wards - South London and Maudsley NHS Foundation Trust - June 2018

Child and Adolescent Mental Health Services (CAMHS)

Acorn Lodge Children's Unit			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>
Early Qualified	7.5	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	1	1	2	2	2	2	2	1
Early Support Workers	7.5	5	5	3	2	3	4	4	5	4	2	2	4	5	5	4	3	2	2	3	5	4	5	3	3	2	5	3	3	4	4	3	
Late Qualified	7.5	2	2	2	1	2	2	2	1	1	2	2	2	2	2	3	3	1	2	2	2	3	4	2	1	1	2	2	2	1	1	2	
Late Support Workers	7.5	5	3	3	2	5	5	4	5	4	2	3	3	5	5	4	3	3	3	3	5	4	3	2	2	4	4	3	5	5	4	2	
Night Qualified	10	1	1	2	2	2	2	2	2	2	2	2	2	2	2	1	1	1	1	2	2	2	2	1	1	1	2	2	2	2	2	1	
Night Support Workers	10	2	2	1	1	2	2	2	2	1	1	1	2	2	1	1	2	2	2	2	2	2	2	1	2	2	2	2	2	2	1	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Bethlem Adolescent PICU			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>	
Early Qualified	7.5	2	2	2	2	2	2	2	2	1	2	1	1	1	2	2	2	2	1	2	2	2	2	2	2	2	1	2	2	1	2	2		
Early Support Workers	7.5	4	4	3	3	4	3	4	4	4	4	4	4	3	4	3	3	2	3	4	4	4	4	3	3	3	3	4	4	3	4	3		
Late Qualified	7.5	2	1	2	2	2	2	2	2	2	2	2	2	2	1	3	1	1	1	2	2	2	2	2	1	2	2	1	1	2	2	1		
Late Support Workers	7.5	4	4	3	3	4	4	3	4	3	4	3	4	3	3	1	4	3	4	3	4	4	3	4	3	2	3	3	5	4	2	4		
Night Qualified	10	2	2	2	1	1	1	1	1	1	1	1	2	2	1	1	1	1	2	2	1	1	2	2	1	2	2	2	2	2	1	1		
Night Support Workers	10	3	2	3	3	3	2	2	2	2	2	2	3	4	4	4	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Bethlem Adolescent Unit (BAU)			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>
Early Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	
Early Support Workers	7.5	2	2	3	3	3	3	2	1	2	2	2	2	3	2	3	3	2	2	2	2	3	2	2	2	2	2	2	1	2	2	3	2
Late Qualified	7.5	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	
Late Support Workers	7.5	3	2	3	3	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	3	2	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	1	3	3	3	3	2	1	1	1	1	1	2	2	2	1	1	1	1	2	2	2	2	2	2	2	2	1	1	1	1	1	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	1	1	1	0	1	0	0	1	1	1	1	1	0	0	1	1	0	1	0	1	1	0	0	0	1	1	1	0	0

Kent and Medway Adolescent Unit (KMAU)			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>	
Early Qualified	7.5	3	3	3	3	3	4	4	4	3	3	3	2	2	3	3	3	2	3	3	3	3	3	3	3	3	3	3	2	2	3	2		
Early Support Workers	7.5	3	6	4	5	5	6	4	6	6	5	5	6	6	6	6	5	5	6	5	6	6	6	6	5	5	5	6	6	4	4	5	5	
Late Qualified	7.5	3	3	3	3	3	4	3	3	3	3	4	2	2	3	3	2	2	3	3	3	3	2	3	3	3	3	3	2	3	3	2		
Late Support Workers	7.5	5	5	4	5	5	6	5	5	7	5	5	5	6	6	6	5	5	5	6	6	6	6	5	5	4	5	6	6	5	5	5	6	
Night Qualified	10	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4	3	4	3	
Night Support Workers	10	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		1	1	1	1	0	1	0	0	0	1	1	1	1	1	1	1	1	1	1	1	1	0	1	1	0	1	0	0	0	1	0	

Snowfields Adolescent Unit			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>	
Early Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	
Early Support Workers	7.5	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	1	3	2	2	2	2	1	2	2	2	3	3	3	4	2	
Late Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Late Support Workers	7.5	3	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	3	3	3	2	4		
Night Qualified	10	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	1	2	1	2	2	1	2	1	1	1	1	1	1	1	1	1	2	2	2	1	1	2	2	1	1	1	1	1	2	2	3	3	
Twilight* Qualified	7.5		0	0	0	1	1	1	1	1	0	1	1	1	1	1	1	0	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Twilight* Support Workers	7.5		1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Croydon & Forensics

Addison Ward			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>
Early Qualified	7.5	2	1	2	2	1	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Early Support Workers	7.5	2	2	0	1	2	2	2	2	2	1	1	2	2	2	2	2	1	1	2	1	2	2	2	2	1	1	1	1	2	0	1	1
Late Qualified	7.5	2	1	2	2	2	2	2																									

Chaffinch Ward			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>		
Early Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Early Support Workers	7.5	2	3	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Late Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Late Support Workers	7.5	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Croydon PICU			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>		
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	2	3	3	2	3	3	3	3	3	2	4	2	3	3		
Early Support Workers	7.5	2	4	4	4	4	4	4	5	5	7	6	5	5	5	4	4	4	4	5	5	5	6	5	6	5	6	5	4	5	5	5	5		
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	2	3	3	2	3	2	2		
Late Support Workers	7.5	2	5	5	5	5	5	4	5	5	7	6	4	4	5	5	4	4	4	5	4	4	7	5	5	6	6	6	5	5	5	5	6		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	4	5	5	5	5	7	6	6	5	6	6	6	5	6	5	5	4	4	5	5	6	5	6	5	6	5	5	5	3	4	4		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Effra Ward			Day of the Month																																	
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>			
Early Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Early Support Workers	7.5	2	4	2	2	2	2	3	3	4	2	2	2	2	2	3	2	3	2	2	2	2	2	2	2	2	2	3	2	3	3	3	2	2		
Late Qualified	7.5	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Late Support Workers	7.5	2	2	2	2	2	2	2	2	3	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	1	1	1	1	1	2	2	2	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Fitzmary 1 Ward (FM1)			Day of the Month																																	
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>			
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	2	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3		
Early Support Workers	7.5	1	1	1	1	1	1	1	2	2	2	2	1	1	1	3	3	3	3	2	2	3	2	3	2	3	1	2	1	1	1	2	2	2		
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	2	2	2	2	3	3	3	3	3	3	3	2	2	2	3	3	3	3	3	3		
Late Support Workers	7.5	1	1	1	1	1	2	1	2	2	2	2	1	1	1	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	1	2	1	2	1	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	1	1	1	1	2	1	2	2	2	2	2	1	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	1	2	2	1	3	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Gresham 1 Ward			Day of the Month																																	
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>			
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	2	3	3	3	3	3	3	3	2	3	3	3	3	3	3		
Early Support Workers	7.5	2	3	3	3	4	5	4	4	4	3	3	3	4	4	3	4	3	2	4	4	4	3	3	3	3	3	3	4	3	3	2	6	4	4	
Late Qualified	7.5	3	2	3	3	3	3	4	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	2	2	2	3		
Late Support Workers	7.5	2	4	4	3	3	4	3	3	3	3	3	3	3	3	3	3	3	4	3	4	3	3	3	4	4	4	3	3	3	3	4	4	4		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	2	2	2	2	3	3	3	4	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	3	3	4	3	3	4	3	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Gresham 2 Ward			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	11 <sup>th</sup>	12 <sup>th</sup>	13 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	17 <sup>th</sup>	18 <sup>th</sup>	19 <sup>th</sup>	20 <sup>th</sup>	21 <sup>st</sup>	22 <sup>nd</sup>	23 <sup>rd</sup>	24 <sup>th</sup>	25 <sup>th</sup>	26 <sup>th</sup>	27 <sup>th</sup>	28 <sup>th</sup>	29 <sup>th</sup>	30 <sup>th</sup>	31 <sup>st</sup>		
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
Early Support Workers	7.5	3																																	









