

**South London and Maudsley NHS Foundation Trust:
Inpatient Staffing Level Breaches - December 2018**

Directorate	Hospital Site	Ward name	Breach %	Notes
Child and Adolescent Mental Health Services (CAMHS)	Bethlem Royal Hospital	Acorn Lodge Children's Unit	27%	<i>Decreased patient occupancy</i>
	Bethlem Royal Hospital	Bethlem Adolescent PICU	14%	
	Bethlem Royal Hospital	Bethlem Adolescent Unit (BAU)	12%	<i>Decreased patient occupancy</i>
	Woodland House	Kent and Medway Adolescent Unit (KMAU)	27%	<i>Decreased patient occupancy</i>
	Maudsley Hospital	Snowfields Adolescent Unit	3%	<i>Decreased patient occupancy</i>
Croydon and Forensic Services	HMP Wandsworth	Addison Unit	15%	
	Bethlem Royal Hospital	Brook Ward	2%	
	Bethlem Royal Hospital	Chaffinch Ward	5%	
	Bethlem Royal Hospital	Croydon PICU	16%	
	Bethlem Royal Hospital	Effra Ward	1%	
	Bethlem Royal Hospital	Fitzmary 1 (FM1)	18%	
	Bethlem Royal Hospital	Gresham 1 Ward	16%	
	Bethlem Royal Hospital	Gresham 2 Ward	3%	
	Bethlem Royal Hospital	National Autism Unit (NAU)	0%	
	Bethlem Royal Hospital	National Psychosis Inpatient Ward (Fitzmary II)	4%	<i>Decreased patient occupancy</i>
	Bethlem Royal Hospital	Norbury Ward	10%	
	Bethlem Royal Hospital	Spring Ward	17%	
	Bethlem Royal Hospital	Thames Ward	2%	
	Bethlem Royal Hospital	Tyson West 1 Ward	15%	
	Bethlem Royal Hospital	Waddon Ward	5%	
	Lambeth Hospital	Ward in the Community (WIC)	0%	
Bethlem Royal Hospital	Westways Rehabilitation Inpatient Ward	4%		
Lambeth	Lambeth Hospital	Eden Ward	24%	
	Maudsley Hospital	Eileen Skellern 2 Ward (ES2)	20%	
	Lambeth Hospital	Lambeth Early Onset Ward (LEO)	37%	
	Lambeth Hospital	Luther King Ward	15%	
	Lambeth Hospital	Nelson Ward	22%	
	Lambeth Hospital	Rosa Parks Ward	13%	
	Lambeth Hospital	Tony Hillis Unit	9%	
Lewisham	Ladywell Unit	Clare Ward	26%	
	Heather Close	Heather Close Rehabilitation Inpatient Ward	17%	<i>Decreased patient occupancy</i>
	Ladywell Unit	Johnson PICU	13%	
	Ladywell Unit	Powell Ward	6%	
	Ladywell Unit	Virginia Woolf Ward	19%	
	Ladywell Unit	Wharton Ward	3%	
Psychological Medicine and Older Adults (PMOA)	Maudsley Hospital	Aubrey Lewis 1 Ward (AL1)	12%	
	Bethlem Royal Hospital	Chelsham House	10%	
	Bethlem Royal Hospital	Eating Disorders Unit (EDU)	13%	
	Voss Court	Greenvale Specialist Care Unit	8%	
	Ladywell Unit	Hayworth Ward	14%	
	Bethlem Royal Hospital	Lishman Unit	12%	<i>Decreased patient occupancy</i>
	Bethlem Royal Hospital	Mother and Baby Unit (MBU)	18%	
Southwark	Maudsley Hospital	Aubrey Lewis 3 Ward (AL3)	51%	
	Maudsley Hospital	Eileen Skellern 1 Ward (ES1)	22%	
	Maudsley Hospital	Jim Birley Unit (JBU)	20%	
	Maudsley Hospital	John Dickson Ward	20%	
	Maudsley Hospital	Ruskin Unit	20%	

Staffing on Inpatient Wards - South London and Maudsley NHS Foundation Trust - December 2018

Child and Adolescent Mental Health Services (CAMHS)

Acorn Lodge Children's Unit			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	2	1	3	4	2	3	3	3	2	2	5	2	5	2	4	2	1	4	3	5	3	3	2	1	3	2	2	2	4	2	2	4	
Early Support Workers	7.5	5	4	1	3	3	3	3	3	1	2	1	3	3	3	3	3	4	2	3	3	3	2	2	2	2	4	2	5	3	3	2	3	
Late Qualified	7.5	2	2	2	3	3	4	4	3	2	2	5	3	4	2	3	1	2	5	2	2	2	1	2	2	2	2	3	2	2	3	3		
Late Support Workers	7.5	5	2	3	3	2	2	1	1	2	3	2	3	3	3	1	1	3	3	2	4	4	2	1	2	3	1	3	2	3	3	3		
Night Qualified	10	1	1	1	1	1	1	1	1	1	2	1	1	2	2	1	1	1	2	2	2	2	1	1	1	1	1	1	2	2	1	1	1	
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	1	3	1	2	1	1	1	1	2	2	1	1	2	1	2	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Bethlem Adolescent PICU			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	2	2	2	2	1	2	2	2	2	2	2	1	2	2	1	2	1	2	2	2	2	2	2	1	2	2	2	2	2	1	2	2		
Early Support Workers	7.5	4	4	4	5	5	5	5	5	5	5	5	5	4	4	5	6	6	5	5	5	6	5	6	6	6	6	6	7	6	7	4	3		
Late Qualified	7.5	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2		
Late Support Workers	7.5	4	4	4	4	4	5	5	5	5	5	6	4	5	5	6	6	5	5	5	7	6	7	6	6	3	5	6	7	4	5	5	5		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Night Support Workers	10	3	3	3	4	5	4	5	5	3	6	4	5	4	4	6	7	6	6	5	6	6	6	6	6	4	6	5	5	6	5	6	5		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Bethlem Adolescent Unit (BAU)			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	
Early Support Workers	7.5	2	2	2	2	2	2	2	2	3	3	2	3	3	2	3	3	3	3	3	2	4	3	3	3	3	3	3	2	3	2	3	2	
Late Qualified	7.5	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	
Late Support Workers	7.5	3	2	3	3	3	2	2	2	3	3	2	4	2	3	3	2	3	3	3	3	2	2	2	2	2	2	2	3	2	3	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	1	1	2	1	1	1	2	2	1	3	2	3	3	3	3	3	3	4	2	3	3	2	2	2	2	2	3	2	2	1	2	1	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	1	1	1	1	0	0	1	1	1	0	1	1	1	1	1	1	1	1	0	0	1	1	0	0	1	0	0	0	1	0

Kent and Medway Adolescent Unit (KMAU)			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	2	2	2	3	4	3	3	2	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	2	2	5	4	3	
Early Support Workers	7.5	3	4	4	4	5	4	4	4	4	4	4	4	4	4	4	5	4	4	4	4	3	5	4	4	5	7	4	5	4	4	4	5	4	
Late Qualified	7.5	3	3	3	3	2	3	3	4	3	3	3	3	3	2	3	3	3	2	3	3	3	3	3	3	3	3	3	2	3	3	4	3	2	
Late Support Workers	7.5	5	4	5	4	4	4	4	4	3	4	4	4	4	4	5	4	4	4	4	4	5	3	4	4	6	4	5	5	4	4	4	4	4	
Night Qualified	10	4	4	4	3	4	4	3	5	4	4	4	4	4	4	4	4	4	4	4	3	4	4	4	5	5	4	4	4	4	4	4	4	4	
Night Support Workers	10	3	4	4	5	5	5	4	3	4	4	4	3	3	3	3	3	3	3	5	4	3	3	4	3	2	3	3	3	3	4	3	3	3	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	1	0	0	0	0	0	1	0	1	0	1	1	1	0	1	1	1	1	1	0	1	1	0	1	0	1	1	1	1	1	0

Snowfields Adolescent Unit			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	2	2	2	3	3	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	
Early Support Workers	7.5	2	3	3	3	3	3	3	3	3	4	3	3	2	3	2	3	4	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	3
Late Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	
Late Support Workers	7.5	3	2	2	2	4	2	3	2	3	2	3	2	2	2	2	2	3	2	3	2	3	2	2	2	2	2	2	1	2	2	2	1	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	1	2	2	3	2	3	4	3	3	3	2	1	2	2	2	4	3	2	2	1	2	1	1	1	1	1	1	2	1	1	1	1	1	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		1	1	2	1	1	2	2	0	2	1	1	1	2	2	1	1	1	1	1	1	1	2	1	1	1	1	1	1	1	1	1	1	1

Croydon & Forensics

Addison Ward			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	2	2	2	1	2	2	1	2	2	2	2	2	2	2	2	2	2	1	1	1	2	1	2	2	1	2	2	2	2	2	2	2	2
Early Support Workers	7.5	2	1	1	2	2	2	2	2	1	1	2	2	2	2	2	2	1	1	2														

Westways Rehabilitation Inpatient Ward			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Early Support Workers	7.5	2	2	2	3	3	3	3	3	3	3	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Late Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	
Late Support Workers	7.5	2	2	2	3	3	3	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Qualified	10	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Night Support Workers	10	2	2	2	3	3	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Lambeth

Eden Ward			Day of the Month																																		
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st				
Early Qualified	7.5	3	2	3	3	3	3	3	2	3	3	2	2	2	3	2	3	3	3	2	2	3	3	3	2	2	2	2	2	2	3	2	2	2	3	3	3
Early Support Workers	7.5	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Late Qualified	7.5	3	3	3	2	3	3	3	3	3	3	2	3	2	3	2	3	3	3	3	1	3	2	3	3	3	2	3	2	2	3	2	2	3	3	3	3
Late Support Workers	7.5	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	5	2	3	2	2	2	2	3	3	3	3	5	4	2	2	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Night Support Workers	10	2	3	2	2	3	3	2	3	3	2	2	3	3	2	2	3	2	2	2	2	2	4	3	3	3	3	3	3	3	3	5	4	1			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Eileen Skellern 2 Ward (ES2)			Day of the Month																																			
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st					
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	2	2	3	3	3	3	3	3	3	2	2	2	2	3	2	3	2	3	3	3	3	3	2	2	2			
Early Support Workers	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Late Qualified	7.5	3	2	2	3	3	3	3	3	3	3	2	3	2	3	2	3	3	3	3	2	2	3	3	3	3	2	3	2	2	3	2	3	2	3	2		
Late Support Workers	7.5	2	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Lambeth Early Onset Ward (LEO)			Day of the Month																																			
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st					
Early Qualified	7.5	3	3	1	3	2	3	2	3	2	2	3	3	3	3	2	2	2	2	2	2	2	3	2	3	2	2	3	3	3	3	4	3	2	2			
Early Support Workers	7.5	2	2	3	2	3	2	5	4	5	4	3	3	2	3	3	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Late Qualified	7.5	3	2	3	2	1	3	2	1	3	2	2	2	1	3	3	2	2	2	2	2	2	3	3	2	2	2	3	3	2	3	3	2	3	3	2		
Late Support Workers	7.5	2	3	2	2	4	2	3	4	3	4	3	2	4	3	2	3	3	3	3	4	3	2	2	4	3	4	3	3	4	3	3	3	3	3	3		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	3	3	3	2	2	3	4	4	2	3	2	2	3	2	3	3	3	3	2	2	2	3	2	3	2	4	4	4	3	4	3	4	4	4		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Luther King Ward			Day of the Month																																			
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st					
Early Qualified	7.5	3	3	3	3	2	3	3	2	3	3	3	3	3	3	3	3	3	3	2	2	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3		
Early Support Workers	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	2	3	3	3	3	3	3	2	3	2	3	3	2	3	3	2	2	
Late Support Workers	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	2	2	2	2	2	2	3	2	3	2	3	4	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	3	3	3	3	3	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Nelson Ward			Day of the Month																												
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th													

Tony Hillis Unit			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	2	3	3	3	3	2	3	3	3	3	3	3	3	
Early Support Workers	7.5	2	4	4	4	4	4	4	4	4	4	4	4	4	4	4	5	4	4	4	4	5	4	4	4	4	4	5	5	5	5	5	4	
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	
Late Support Workers	7.5	2	4	4	4	4	4	4	4	4	4	5	4	4	4	4	4	4	4	4	5	4	4	4	4	5	5	5	5	5	5	5	4	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	4	4	4	4	4	5	1	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Lewisham

Clare Ward			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	3	3	3	3	2	3	3	1	3	3	3	2	3	3	2	2	3	3	3	3	3	3	2	3	3	3	3	3	1	3	3	3	
Early Support Workers	7.5	2	2	2	2	2	2	3	5	2	2	1	2	3	3	2	2	2	2	1	2	2	2	3	2	2	3	2	2	3	1	3	2	3
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	4	1
Late Support Workers	7.5	2	2	2	2	3	2	2	3	3	4	1	3	2	2	2	2	4	3	4	3	3	4	2	3	2	2	2	2	2	2	2	2	4
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	3	3
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Heather Close Rehabilitation Inpatient Ward			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	4	3	3	4	4	4	4	4	3	4	4	4	4	4	4	4	4	4	3	4	4	4	4	4	4	4	4	4	4	4	4	4		
Early Support Workers	7.5	7	7	7	6	6	6	6	6	7	6	6	6	6	6	6	6	6	6	7	6	6	6	6	6	6	6	5	5	6	6	6	6	6	
Late Qualified	7.5	4	3	3	4	4	4	4	3	3	4	4	4	4	4	4	4	4	4	2	4	4	3	3	4	4	4	4	4	4	4	4	4	4	
Late Support Workers	7.5	6	7	7	6	6	6	6	7	7	6	6	6	6	6	6	6	6	6	8	6	6	6	6	6	6	6	5	5	4	4	4	4	6	7
Night Qualified	10	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	
Night Support Workers	10	4	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	4	5	5	5	5	5	5	4	4	4	5	5	5	4		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Johnson PICU			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	4	5	4	3	3	4	4	3	3	3	3	3	3	3	3	3	1	2	3	3	3	3	3	3	2	2	3	3	3	
Early Support Workers	7.5	2	5	6	7	5	5	2	3	5	5	5	5	5	5	3	4	4	5	3	5	3	5	6	5	3	3	3	4	4	4	5	3	3	
Late Qualified	7.5	3	3	3	3	4	3	3	3	3	3	3	3	3	3	3	3	3	3	3	4	2	2	2	3	3	2	2	2	3	3	3	3	3	
Late Support Workers	7.5	2	5	6	6	4	5	5	4	5	5	5	5	5	5	3	4	4	4	3	3	5	3	5	4	5	4	4	4	4	4	3	3	3	
Night Qualified	10	2	2	2	3	3	3	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	6	7	7	6	6	6	6	6	6	6	6	6	6	5	5	5	5	5	5	3	5	6	6	5	4	4	3	4	4	4	4	4	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Powell Ward			Day of the Month																																	
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st			
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	2	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2		
Early Support Workers	7.5	2	3	3	3	3	3	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	2	
Late Support Workers	7.5	2	3	3	3	3	3	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	
Night Support Workers	10	2	3	3	3	3	3	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Virginia Woolf Ward			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	3	3	3	3	2	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	
Early Support Workers	7.5	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	3	3	2	2	2	2	3	2	
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	2	2	3	3	3	3	3	2
Late Support Workers	7.5	2	2	2	2	2																													

Psychological Medicine & Older Adults (PMOA)

Aubrey Lewis 1 Ward (AL1)			<i>Day of the Month</i>																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	3	3	3	3	3	3	3	2	3	3	2	3	2	4	3	2	3	3	3	3	3	3	3	3	3	3	4	3	3	3	3	3	3
Early Support Workers	7.5	2	3	2	2	2	2	2	4	3	3	2	3	4	2	3	4	4	2	3	2	3	3	2	2	3	2	2	2	3	2	2	2	2
Late Qualified	7.5	3	3	2	3	3	2	3	3	3	3	2	3	2	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
Late Support Workers	7.5	2	2	2	2	2	4	2	2	2	2	2	2	3	2	2	2	3	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Night Support Workers	10	2	2	3	2	2	2	4	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Chelsham House			<i>Day of the Month</i>																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	3	3	3	3	4	3	3	3	3	3	4	2	3	3	3	3	3	3	3	4	3	3	3	3	3	3	3	3	2	3	3	3	2
Early Support Workers	7.5	3	4	4	4	4	4	4	4	4	4	4	4	4	5	4	5	5	4	4	5	4	3	3	3	3	3	3	3	3	4	4	4	3
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	2
Late Support Workers	7.5	2	3	3	3	3	3	3	3	3	3	4	5	4	3	4	4	4	3	3	4	2	3	3	3	2	3	3	3	4	3	4	3	4
Night Qualified	10	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	1
Night Support Workers	10	2	3	3	4	3	3	3	3	3	3	4	5	4	4	3	4	4	4	4	3	3	2	2	3	2	2	2	3	2	2	3	2	5
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Eating Disorders Unit (EDU)			<i>Day of the Month</i>																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	3	4	4	3	4	4	5	3	3	3	4	4	4	4	3	3	5	4	3	3	3	2	4	3	2	4	3	3	3	4	5	3	
Early Support Workers	7.5	2	3	2	2	2	2	3	2	3	3	2	2	2	2	3	4	2	1	2	2	2	2	2	2	2	2	2	2	2	1	3	2	1
Late Qualified	7.5	3	4	4	4	4	4	3	2	3	3	4	4	3	3	4	2	4	4	3	2	3	2	3	3	3	3	3	2	1	4	4	2	2
Late Support Workers	7.5	2	1	2	2	2	3	3	3	3	3	4	5	4	2	1	3	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2
Night Qualified	10	2	3	3	4	4	3	3	2	3	3	3	2	2	2	2	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	4	4	2
Night Support Workers	10	1	2	2	2	2	2	2	3	2	2	2	3	3	3	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	1	1	1	1	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Greenvale Specialist Care Unit			<i>Day of the Month</i>																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Early Support Workers	7.5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
Late Qualified	7.5	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Late Support Workers	7.5	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Hayworth Ward			<i>Day of the Month</i>																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	
Early Support Workers	7.5	2	3	3	3	3	3	2	3	3	2	3	2	5	3	2	3	3	3	3	4	3	2	2	2	2	2	2	2	2	2	2	2	2	
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	2	3	3	2	3	2	4	1	2	3	3	3	3	3	3	1	3	3	2	3	2	2	2	
Late Support Workers	7.5	2	3	3	3	3	3	2	3	3	3	3	2	2	3	2	3	4	3	4	2	2	3	2	2	2	2	2	3	2	2	3	2	3	2
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	3	3	3	3	2	3	2	2	2	2	2	2	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Lishman Unit			<i>Day of the Month</i>																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	4	3	3	3	3	2	4	2	3	3	3	3	3	2	3	3	3														

Southwark

Aubrey Lewis 3 Ward (AL3)			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	3	2	3	2	2	2	3	3	2	2	2	2	3	2	1	2	2	2	2	2	2	2	2	3	3	2	3	3	3	3	3	3	
Early Support Workers	7.5	2	3	2	3	3	4	3	3	4	4	4	3	4	3	4	4	3	3	3	4	4	4	3	3	3	3	4	1	2	2	2	2	
Late Qualified	7.5	3	3	2	3	2	3	2	2	2	2	2	1	2	2	2	2	3	2	2	1	1	2	2	1	2	2	2	2	2	2	2	2	
Late Support Workers	7.5	2	3	3	2	3	3	4	4	4	6	5	6	5	4	3	4	3	3	4	4	6	3	4	4	4	4	5	3	3	3	3	3	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	3	3	2	4	4	3	4	4	5	5	5	4	2	4	3	3	3	4	4	5	4	3	4	4	4	4	3	3	3	3	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Eileen Skellern 1 Ward (ES1)			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	3	2	3	2	3	3	3	3	3	3	3	3	3	2	3	3	3	3	2	2	3	3	3	3	3	3	3	3		
Early Support Workers	7.5	2	4	4	3	3	5	3	2	4	4	3	3	4	4	3	4	5	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4		
Late Qualified	7.5	3	3	2	3	3	3	2	2	3	2	2	2	2	1	3	2	3	2	3	3	3	2	3	3	1	3	3	3	3	3	3	3		
Late Support Workers	7.5	2	4	4	3	4	3	3	3	5	4	3	3	3	4	3	5	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Night Support Workers	10	2	4	4	4	6	4	4	4	4	4	4	4	4	4	5	5	5	5	5	5	5	5	5	5	5	4	4	3	3	4	5	6		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Jim Birley Unit (JBU)			Day of the Month																																	
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st			
Early Qualified	7.5	3	4	4	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	1	3	3	2	3	3	3	3	3	3	3	3	3	2	2		
Early Support Workers	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2		
Late Qualified	7.5	3	4	4	2	3	3	3	3	3	3	3	3	3	2	1	2	3	2	3	2	2	2	3	3	3	3	3	3	3	3	3	3	2		
Late Support Workers	7.5	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Night Qualified	10	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

John Dickson Ward			Day of the Month																																	
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st			
Early Qualified	7.5	3	2	2	3	3	3	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	2	3	3	3	3	3	2	2		
Early Support Workers	7.5	2	3	3	2	2	2	2	2	2	3	3	2	3	2	3	3	3	3	3	3	3	3	2	3	4	4	4	4	3	3	4	4	5	4	
Late Qualified	7.5	3	2	2	3	3	3	3	3	2	2	3	3	3	3	3	2	3	3	3	3	3	3	3	3	2	2	3	3	3	3	3	2	2		
Late Support Workers	7.5	2	3	3	2	2	2	2	2	3	3	2	3	2	4	4	5	4	3	3	3	3	2	2	3	4	3	3	3	3	3	4	4	4		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2		
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	4	4	4	4	3	3	3	3	3	3	3	3	3	4	3	3	4	5	4		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Ruskin Unit			Day of the Month																																		
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st				
Early Qualified	7.5	3	3	3	2	2	3	2	3	3	3	3	2	3	2	3	3	3	2	3	3	3	3	3	3	3	3	3	3	2	3	2	3	3			
Early Support Workers	7.5	2	2	2	2	3	2	3	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2		
Late Qualified	7.5	3	3	3	2	3	3	2	3	2	3	2	3	3	3	3	3	3	3	3	2	3	1	3	3	3	3	3	3	2	3	2	3	3			
Late Support Workers	7.5	2	2	2	3	3	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0