

**South London and Maudsley NHS Foundation Trust:
Inpatient Staffing Level Breaches - February 2019**

Directorate	Hospital Site	Ward name	Breach %	Notes
Child and Adolescent Mental Health Services (CAMHS)	Bethlem Royal Hospital	Acorn Lodge Children's Unit	36%	<i>Decreased patient occupancy. Short notice sickness</i>
	Bethlem Royal Hospital	Bethlem Adolescent PICU	25%	<i>Short notice sickness</i>
	Bethlem Royal Hospital	Bethlem Adolescent Unit (BAU)	25%	<i>Decreased patient occupancy</i>
	Woodland House	Kent and Medway Adolescent Unit (KMAU)	35%	<i>Short notice sickness</i>
	Maudsley Hospital	Snowfields Adolescent Unit	6%	<i>Decreased patient occupancy</i>
Croydon and Forensic Services	HMP Wandsworth	Addison Unit	17%	
	Bethlem Royal Hospital	Brook Ward	5%	
	Bethlem Royal Hospital	Chaffinch Ward	0%	
	Bethlem Royal Hospital	Croydon PICU	14%	
	Bethlem Royal Hospital	Effra Ward	0%	
	Bethlem Royal Hospital	Fitzmary 1 (FM1)	29%	
	Bethlem Royal Hospital	Gresham 1 Ward	11%	
	Bethlem Royal Hospital	Gresham 2 Ward	1%	
	Bethlem Royal Hospital	National Autism Unit (NAU)	0%	
	Bethlem Royal Hospital	National Psychosis Inpatient Ward (Fitzmary II)	8%	
	Bethlem Royal Hospital	Norbury Ward	6%	
	Bethlem Royal Hospital	Spring Ward	7%	
	Bethlem Royal Hospital	Thames Ward	7%	
	Bethlem Royal Hospital	Tyson West 1 Ward	19%	
	Bethlem Royal Hospital	Waddon Ward	13%	
	Lambeth Hospital	Ward in the Community (WIC)	0%	
Bethlem Royal Hospital	Westways Rehabilitation Inpatient Ward	6%		
Lambeth	Lambeth Hospital	Eden Ward	14%	
	Maudsley Hospital	Eileen Skellern 2 Ward (ES2)	36%	
	Lambeth Hospital	Lambeth Early Onset Ward (LEO)	46%	
	Lambeth Hospital	Luther King Ward	17%	
	Lambeth Hospital	Nelson Ward	27%	
	Lambeth Hospital	Rosa Parks Ward	26%	
	Lambeth Hospital	Tony Hillis Unit	48%	
Lewisham	Ladywell Unit	Clare Ward	31%	
	Heather Close	Heather Close Rehabilitation Inpatient Ward	11%	
	Ladywell Unit	Johnson PICU	6%	
	Ladywell Unit	Powell Ward	12%	
	Ladywell Unit	Virginia Woolf Ward	17%	
	Ladywell Unit	Wharton Ward	11%	
Psychological Medicine and Older Adults (PMOA)	Maudsley Hospital	Aubrey Lewis 1 Ward (AL1)	5%	
	Bethlem Royal Hospital	Chelsham House	15%	
	Bethlem Royal Hospital	Eating Disorders Unit (EDU)	23%	
	Voss Court	Greenvale Specialist Care Unit	0%	
	Ladywell Unit	Hayworth Ward	5%	
	Bethlem Royal Hospital	Lishman Unit	30%	
	Bethlem Royal Hospital	Mother and Baby Unit (MBU)	10%	<i>Decreased patient occupancy</i>
Southwark	Maudsley Hospital	Aubrey Lewis 3 Ward (AL3)	13%	
	Maudsley Hospital	Eileen Skellern 1 Ward (ES1)	19%	
	Maudsley Hospital	Jim Birley Unit (JBU)	23%	
	Maudsley Hospital	John Dickson Ward	10%	
	Maudsley Hospital	Ruskin Unit	17%	

Chaffinch Ward			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	2	3	2	2	2	2	2	3	2	2	2	2	3	2	3	2	2	2	2	2	2	3	3	2	2	2	2	2	2	3		
Early Support Workers	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3			
Late Qualified	7.5	2	2	2	2	2	2	2	3	3	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Late Support Workers	7.5	2	2	2	2	3	3	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2			
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		

Croydon PICU			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	3	1	3	3	4	3	4	4	3	3	3	3	3	4	4	2	3	3	3	2	3	3	3	3	3	4	4	3			
Early Support Workers	7.5	2	4	6	4	5	6	7	5	5	5	4	4	5	4	5	5	4	4	3	4	6	5	4	4	5	5	5	5	6			
Late Qualified	7.5	3	2	1	3	2	3	1	3	3	2	3	3	3	3	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3			
Late Support Workers	7.5	2	5	5	4	5	6	6	5	4	5	5	5	5	5	4	4	5	4	3	4	4	4	4	4	4	4	5	6	7	7		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	1	3	2	2	2	2	2	2	2	2	2	2	1	2	2	2			
Night Support Workers	10	2	5	5	5	6	5	5	5	5	5	4	5	5	6	4	4	4	4	4	4	5	5	5	6	6	6	6	6	7	6		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

Effra Ward			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	2	2	2	3	3	2	2	2	2	2	2	3	3	2	2	2	2	2	4	3	4	2	4	2	2	3	3	2	2			
Early Support Workers	7.5	2	3	3	3	3	3	2	4	4	2	3	3	4	4	3	4	2	2	2	3	2	3	3	2	2	2	3	3	4			
Late Qualified	7.5	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Late Support Workers	7.5	2	2	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	2	2	2	2	2			
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

Fitzmary 1 Ward (FM1)			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	1	3	4	1	2	2	2	2	3	3	3	2	3	2	2	3	2	2	3	4	2	3	3	3	3	3	3	3			
Early Support Workers	7.5	1	3	2	1	3	2	2	2	2	1	1	1	1	1	1	1	1	1	2	1	1	1	1	1	1	1	1	1	1			
Late Qualified	7.5	3	2	3	3	3	2	3	2	2	3	3	3	3	3	3	1	2	3	2	3	2	2	3	2	2	3	3	3				
Late Support Workers	7.5	1	2	2	2	1	2	1	2	2	2	1	1	1	1	1	1	2	1	1	3	3	3	2	3	4	3	2	2	2			
Night Qualified	10	2	2	2	3	2	1	2	2	2	3	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	1	1	2	2	1	3	1	1	1	2	1	1	1	1	1	1	1	1	2	3	2	3	3	3	3	3	3	3	3			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

Gresham 1 Ward			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	2	3	3	2	3	3			
Early Support Workers	7.5	3	3	3	3	3	4	3	3	4	3	3	4	3	4	4	4	4	4	4	3	3	4	4	5	4	4	3	2	5	3		
Late Qualified	7.5	3	2	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3			
Late Support Workers	7.5	3	4	3	3	3	3	3	4	4	3	3	4	5	4	4	4	4	4	4	3	3	3	5	3	5	4	3	3	3	2		
Night Qualified	10	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	1	1	2	2		
Night Support Workers	10	2	2	3	2	2	3	3	3	3	4	2	4	4	4	4	4	4	4	3	3	5	5	5	5	5	5	4	4	3	3		
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Gresham 2 Ward			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3			
Early Support Workers	7.5	3	5	4	4	5	4	5	5	4	4	4	4	5	5	4	5	3	3	4	4	4	5	5	4	3	3	4	3	3			
Late Qualified	7.5	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3			
Late Support Workers	7.5	3	5	5	4	4	4	4	5	4	4	4	4	4	4	4	4	4	4	3	3	4	4	4	5	5	4	3	3	3	3		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	4	4	4	5</										

Psychological Medicine & Older Adults (PMOA)

Aubrey Lewis 1 Ward (AL1)			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Early Support Workers	7.5	2	4	5	5	5	4	3	3	3	4	4	5	3	3	2	3	3	4	4	4	3	2	3	3	4	3	4	3	2	4				
Late Qualified	7.5	3	4	3	2	3	3	2	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Late Support Workers	7.5	2	3	4	4	4	4	2	2	4	3	3	4	3	3	2	2	2	2	3	2	3	3	2	2	2	2	3	2	3	3				
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	4	4	4	2	3	2	2	4	3	2	2	2	2	2	2	2	3	2	2	2	2	2	2	3	2	2	2	2	2	2	2	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Chelsham House			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	3	2	3	4	2	3	3	3	3	3	4	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Early Support Workers	7.5	3	4	4	4	2	4	4	3	5	4	5	4	3	5	5	5	5	5	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
Late Qualified	7.5	3	3	3	2	3	3	3	2	3	3	1	2	3	3	3	3	3	3	3	3	3	3	3	2	2	3	2	2	3	3	3	3	3	
Late Support Workers	7.5	2	3	4	4	5	4	4	2	3	3	4	4	4	4	4	4	4	4	4	4	5	4	4	3	4	4	5	5	4	3				
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	3	3	3	3	3	3	3	3	2	3	4	4	4	4	4	4	4	4	4	4	3	3	3	3	4	4	4	4	4	4	4	4	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Eating Disorders Unit (EDU)			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	4	4	4	3	3	2	3	4	4	4	4	4	4	4	3	2	5	3	3	3	2	2	3	3	3	3	3	3	3	3	3		
Early Support Workers	7.5	2	1	3	2	2	3	4	3	3	2	2	2	2	2	3	2	2	3	2	1	3	3	2	3	3	2	3	3	3	3	3	3		
Late Qualified	7.5	3	3	3	4	2	1	1	3	4	4	4	3	3	2	2	2	2	5	3	3	2	2	2	2	2	3	2	2	2	2	2	2		
Late Support Workers	7.5	2	2	2	2	2	3	3	2	2	2	2	2	2	2	2	3	3	2	2	2	2	2	3	3	3	3	3	3	3	3	3	3	3	
Night Qualified	10	2	3	3	2	2	3	4	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Greenvale Specialist Care Unit			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Early Support Workers	7.5	5	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Late Support Workers	7.5	4	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	3	3	3	3	3	3	3	3	3	4	4	4	4	4	4	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Hayworth Ward			Day of the Month																																
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st		
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	
Early Support Workers	7.5	2	3	4	5	3	3	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	
Late Support Workers	7.5	2	4	4	4	4	3	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
Night Support Workers	10	2	4	3	4	3	3	3	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Lishman Unit			Day of the Month																															
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st	
Early Qualified	7.5	3	3	3	3	2	2	3	3	3	3	3	3	3	3	2	2	3	3	2	2	2	2	3	3	3	3	2	2	2	2	2	2	2
Early Support Workers	7.5	2	3	3																														

Southwark

Aubrey Lewis 3 Ward (AL3)			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	3	2	3	2	3	3	3	3	3	3	2	2	3	3	3	3	3	3	2	3	2	3	3	3	3	3	2	2			
Early Support Workers	7.5	2	4	3	2	2	2	4	2	2	2	2	3	3	3	2	2	2	2	2	3	2	3	3	2	2	2	2	4	3			
Late Qualified	7.5	3	3	3	2	3	3	4	3	3	3	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3				
Late Support Workers	7.5	2	4	3	3	2	3	2	2	2	3	2	2	3	4	2	2	2	2	2	2	2	2	2	2	3	3	2	2	3	2		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	2	3	3	3	3	3	3	2	3	2	3	3	2	2	3	2	2	3	3	3	3	2	3	2	3	3	2	2	2			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Eileen Skellern 1 Ward (ES1)			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	3	3	3	3	3	3	3	3	2	3	3	3	3	3	3	3	3	2	3	3	2	3	3	3	2	3	2	2			
Early Support Workers	7.5	2	3	3	3	3	4	4	3	4	4	4	4	4	2	2	3	4	3	4	4	4	3	1	4	4	3	4	5	5			
Late Qualified	7.5	3	3	3	2	2	2	3	3	3	3	3	2	2	3	3	3	3	3	2	3	3	2	3	2	3	2	2	3				
Late Support Workers	7.5	2	3	3	3	4	3	4	5	4	4	4	4	6	3	2	2	4	3	4	4	4	4	3	4	4	4	4	5	4	3		
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	2	3	3	3	3	2	5	4	4	4	4	4	2	2	4	4	4	4	4	4	4	5	2	5	5	4	4	4	3			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Jim Birley Unit (JBU)			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	2	3	2	3	3	3	1	2	3	3	2	3	3	3	3	3	3	3	3	3	3	3	3	2	2	2	2				
Early Support Workers	7.5	2	4	3	2	2	2	2	2	2	2	2	2	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2				
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	1	3	3	3	3	3	2	3	2	3	3	3	2	3	3				
Late Support Workers	7.5	2	3	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

John Dickson Ward			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	3	3	3	3	3	3	2	3	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	2	3				
Early Support Workers	7.5	2	2	2	2	2	4	3	4	3	4	3	4	3	3	3	2	2	3	3	3	2	2	3	3	2	2	3	3	2			
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	2	3	2	3	3				
Late Support Workers	7.5	2	2	2	3	3	2	3	3	3	3	3	3	3	2	2	2	3	3	2	3	2	3	2	2	3	2	3	2				
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	2	3	3	2	2	3	3	3	3	3	3	3	3	3	3	3	3	2	2	2	2	2	2	2	2	2	2	2	2			
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Ruskin Unit			Day of the Month																														
Staff Group	Shift Hours	Minimum Staff Number	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	13 th	14 th	15 th	16 th	17 th	18 th	19 th	20 th	21 st	22 nd	23 rd	24 th	25 th	26 th	27 th	28 th	29 th	30 th	31 st
Early Qualified	7.5	3	3	3	3	3	3	3	2	3	3	3	3	2	3	3	3	3	3	2	1	2	3	2	3	3	3	3	2	3			
Early Support Workers	7.5	2	2	3	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	4	4	1	2	3	2	2	2	2	2			
Late Qualified	7.5	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	2	3	2	3	2	3	3	3	3	3				
Late Support Workers	7.5	2	2	2	2	2	3	3	2	3	2	2	2	2	2	2	3	2	3	2	3	4	2	2	2	3	3	2	2	1			
Night Qualified	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2			
Night Support Workers	10	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	4	2	3	3	3	2	3	2	2				
Twilight* Qualified	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Twilight* Support Workers	7.5		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0